Ringwood Town Council

Ringwood Gateway, The Furlong, Ringwood, Hampshire BH24 1AT Tel: 01425 473883 www.ringwood.gov.uk

POLICY & FINANCE COMMITTEE

Dear Member 11th January 2018

A meeting of the above Committee will be held at the Forest Suite, Ringwood Gateway on **Wednesday 17**th **January 2018** at 7.00pm^{*} or at the conclusion of the public participation session and your attendance is requested.

Mr C Wilkins Town Clerk

PUBLIC PARTICIPATION:

*If required, the meeting will be preceded by a public participation period of up to 10 minutes at 7.00pm. Members of the public are also entitled to speak, during the meeting, on agenda items.

RECORDING (AUDIO AND/OR VIDEO) OF COUNCIL MEETINGS AND USE OF SOCIAL MEDIA

During this meeting the public are allowed to record the Committee and officers from the front of the public seating area only, providing it does not disrupt the meeting. Any items in the Exempt Part of an agenda cannot be recorded and no recording device is to be left behind. If another member of the public objects to being recorded, the person(s) recording must stop doing so until that member of the public has finished speaking. The use of social media is permitted, but all members of the public are requested to switch their mobile devices to silent for the duration of the meeting.

MOBILE PHONES

Members and the public are reminded that the use of mobile phones (other than on silent) is prohibited at Town Council and Committee meetings.

AGENDA

- 1. APOLOGIES FOR ABSENCE
- 2. DECLARATIONS OF INTEREST
- 3. MINUTES OF THE PREVIOUS MEETING

To approve as a correct record the minutes of the meeting held on 13th December 2017

- **4. FINANCIAL REPORTS** (Report A attached):
 - a. To receive and authorise list of payments made on Imprest Account for October, November and December
 - b. To receive and authorise list of Petty Cash payments for October, November and December
 - c. To receive Statement of Town Council Balances for October, November and December
 - d. To authorise Inter Account Transfers
 - e. To receive the Finance Manager's Q3 budget monitoring report

6. PROJECT OVERSIGHT

To review the progress of current projects (Report B)

7. COMMITTEE BUDGET 2018/19

To give further consideration to the inclusion and prioritisation of new projects in the Committee's budget for 2018/19 (*Report C*)

8. BUDGET

To give final consideration to the budget and precept for 2018/19 (Report D)

9. CORPORATE PLAN WORKING PARTY

To consider establishing a temporary working party to prepare a draft Corporate Plan and, if agreed, to consider its terms of reference (*Report E*)

10. FINANCIAL CONTROL OF TOWN COUNCIL EVENTS

To consider the report on financial controls on Town Council Events and the recommendation therein (*Report F*)

If you would like further information on any of the agenda items, please contact Chris Wilkins, Town Clerk on (01425) 484720 or email chris.wilkins@ringwood.gov.uk.

 Committee Members
 Ex Officio Members

 Cllr Jeremy Heron (Chairman)
 Cllr Tim Ward

 Cllr Steve Rippon-Swaine (Vice Chairman)
 Cllr Philip Day

Cllr Andrew Briers Cllr Philip Day Cllr Christine Ford Cllr Anne Murphy

Cllr Anne Murphy <u>Student Advisors</u>

Cllr Gloria O'Reilly
Cllr Michael Thierry
Sadie Chambers
Cllr Chris Treleaven
Joshua Kidd
Cllr Angela Wiseman
Emily Litchfield

Copied by e-mail to other members for information

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A

RINGWOOD TOWN COUNCIL

FINANCIAL REPORTS FOR

POLICY & FINANCE COMMITTEE MEETING

17TH JANUARY 2018



POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

LIST OF PAYMENTS FROM IMPREST BANK ACCOUNT FOR THE PERIOD 1ST TO 31ST OCTOBER 2017

Date	Trans No	Details	Budget	Comm	Description	Amount £
Oct				-		
2017-10-10	3002076	The Tree Manage Co	Prems	R&L	Field Maples - Reduce	360.00
		Elliott Brothers Ltd	Prems	R&L	Open Spaces - Postfix	22.27
2017-10-10	3002070	New Forest D.C.	Employs	Allots	Gateway - Training T1 Highways KW & PV	194.00
2017-10-10	3002060	Central Southern Sec	Prems	Cem	Cemetery - Maint of alarm & replace battery	77.76
2017-10-10	3002077	Central Southern Sec	Prems	P&F	The Place - Annual maintenance of alarm	70.80
2017-10-10	3002061	SLCC	Employs	P&F	Training - Contracts & Tendering Course CW	174.00
2017-10-10	3002071	Letters & Logos Ltd	S&S	P&F	Remembrance Parade - Correx Panels/graphics	5S.26
2017-10-10			Prems	R&L	Open Spaces - Osprey green litter bin lid	24.31
2017-10-10	3002085	Central Comp Manage	S&S	P&F	Gateway - Payroll processing and postage	279.69
2017-10-10	3002072	Romsey Show	S&S	P&F	Gateway - Romsey Show ticket sales	156.75
2017-10-10	3002059	Greyfriars	S&S	P&F	Gateway - 2017/18 Affiliation Fee	21.00
2017-10-10	3002058	NFNPA	S&S	P&F	Gateway - Cycle Trail Maps	25.00
2017-10-10	3002073	Aquam Water Services	Prems	R&L	Open Spaces - Standpipe Hire	69.97
2017-10-10	3002062	Site Safety Ltd	S&S	R&L	Groundsmen - Sweatshirts	42.24
2017-10-10	3002057	Anna Lane	Prems	Allots	Allotments - Refund of allotment rent	25.00
2017-10-10	3002065	Mr A Steel	Prems	Allots	Allotments - Refund ground rent deposit	24.00
2017-10-10	3002066	Mr Kristian Wanstall	Prems	Allots	Allotments - Refund ground rent deposit	24.00
2017-10-10	3002067	Peter Hatton	Prems	Allots	Allotments - Refund ground rent deposit	24.00
2017-10-17	3002082	Avon Valley Concerts	S&S	P&F	Gateway - Grant towards future concerts	500.00
2017-10-17	3002081	Crow W I	S&S	P&F	Gateway - Grant towards kitchen refurbish.	500.00
2017-10-17	3002092	Tim Joy	Prems	Allots	Allotments - Refund ground rent deposit	24.00
2017-10-17	3002093	Peter Noble	Trans	R&L	Machinery - Kubota Mower Invest/repair brake	74.59
2017-10-17	3002094	Peter Noble	Trans	R&L	Machinery - Front deck mower blades, covers	137.77
2017-10-17	3002095	Peter Noble	Trans	R&L	Machinery - Strimmer investigate vibration	219.26
2017-10-17	3002096	Peter Noble	Trans	R&L	Machinery - Quick hitch towing links	16.80
2017-10-17	3002084	Hampshire C.C.	Prems	P&F	Gateway - Bleach and Monitor shelves for PC's	79.57
2017-10-17	3002102	Longham Gard Mach	Trans	R&L	Machinery - Massport mower blade	35.10
2017-10-17	3002064	New Forest D.C.	S&S	P&F	Gateway - Phone recharges 1.4.17 - 30.9.17	151.26
2017-10-17	3002107	Upton Oil	Trans	R&L	Transport - White Diesel	1,272.07
	3002108	-	Trans	R&L	Transport - Red diesel	319.54
2017-10-17	3002104	ltec	S&S	P&F	Gateway - Copies charged and gold support	77.10
2017-10-17	3002097	Alexandra	S&S	R&L	Groundsmen - Polo Shirts & work trousers	144.48
2017-10-17	3002083	BDO LLP	S&S	P&F	Gateway - Review of annual return	1,596.00
2017-10-17	3002091	TUFF	S&S	P&F	The Place - Tuff sessions during August	2,000.00
2017-10-17	3002109	1st Stop Clean	Employs	P&F	Gateway - Office clean	70.42
2017-10-17	3002103	Glenacres Nursery	Prems	R&L	Open Spaces - Supply assorted hedging	288.00
2017-10-17	3002079	Aquacare	Prems	R&L	Carvers Pavilion - Legionella Risk Assessment	163.44

RINGWOOD TOWN COUNCIL



Date	Trans	Details	Budget	Comm	Description	Amount
	No					£
Oct						
2018-10-02	SO	TLC On-line	S&S	P&F	Web Site Maintenance - October 2017	80.00
2018-10-02	DD	New Forest D.C.	Prems	P&F	Cemetery Rates - October 2017	378.00
2018-10-02	DD	New Forest D.C.	Prems	P&F	The Place Rates - October 2017	181.00
2018-10-04	DD	UK Fuels	Trans	R&L	Fuel - September 2017	61.32
2018-10-05	DD	Fintec	S&S	P&F	Gateway - Photocopier quarterly charge	478.80
2018-10-13	DD	Southern Electric	Prems	R&L	Open Spaces - Street lighting qtr. 2	64.72
2018-01-20	DD	Zurich	Employs	P&F	AVC - September 2017	600.00
2018-10-31	DD	Utility Warehouse	S&S	Cem	Cemetery mobile phones - September 2017	31.53
2018-10-31	DD	Utility Warehouse	S&S	Cem	Cemetery landline - September 2017	24.60
2018-10-31	DD	Utility Warehouse	Prems	Cem	Cemetery electricity - September 2017	33.45
2018-10-31	DD	Utility Warehouse	Prems	Cem	Cemetery club membership - September 2017	2.40
2018-10-31	DD	Utility Warehouse	Prems	R&L	Sports Pavilion electricity - September 2017	31.75
2018-10-31	DD	Utility Warehouse	Prems	R&L	Sports Pavilion club membership - September 201	2.40
2018-10-31	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd electricity - September 2017	159.37
2018-10-31	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd club mem/ship - September 20	2.40
2018-10-31	DD	Utility Warehouse	S&S	P&F	The Place mobile phones - September 2017	10.00
2018-10-31	DD	Utility Warehouse	S&S	P&F	The Place landline - September 2017	24.60
2018-10-31	DD	Utility Warehouse	Prems	P&F	The Place electricity - September 2017	109.14
2018-10-31	DD	Utility Warehouse	Prems	P&F	The Place club membership - September 2017	2.40
2018-10-27	PAY	Lloyds	S&S	P&F	Bank charges September 2017	10.06
2018-10-12	BGC	Austin & Wyatt	S&S	P&F	Agents fees - October 2017	136.00
2018-10-17		EB Neigh/hood Plan	Employs	P&F	Gateway - Training	30.00
2018-10-17		Tampen & Tampen	Prems	P&F	The Place - Cleaning & buffer floor pads	20.86
2018-10-17	LloydsCC	NFDC	Trans	P&F	Gateway - Payroll emoluments	25.00
2018-10-17	•	Annual Fee	S&S	P&F	Gateway - Annual Fee	32.00
2018-10-17	LloydsCC	Amazon	S&S	P&F	The Place - Cups & lids	18.99
2018-10-17	LloydsCC	Post Office	S&S	Allots	Allotments - Competition gift cards	90.00
2018-10-17	LloydsCC	Sainsburys	S&S	Allots	Allotments - Competition gift cards	50.00
2018-10-17	LloydsCC	Post Office	S&S	Allots	Allotments - Competition gift cards	90.00
2018-10-16	BP	Hampshire C.C.	Employs	P&F	Pension September 2017	6,060.34
2018-10-17	DD	Inland Revenue	Employs	P&F	September 2017	4,555.94
2018-10-25	Telepay	Staff	Employs	P&F	October 2017	22,136.26
					TOTAL OCTOBER 2017	44,872.78



POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

LIST OF PAYMENTS FROM IMPREST BANK ACCOUNT FOR THE PERIOD 1ST TO 30TH NOVEMBER 2017

Date	Trans	Details	Budget	Comm	Description	Amount
	No					£
Nov						
2017-12-19	3002224	Central Southern Sec	Prems	Cem	Carvers Sheds - Faulty alarm pad	54.00
2017-12-19	3002141	Central Southern Sec	Prems	Cem	Cemetery - Replace door sensor alarm	39.49
2017-12-19	3002156	Screwfix	S&S	P&F	Open Spaces - Brass padlock	3.99
2017-12-19	3002145	Bournemouth Water	Prems	R&L	Bickerley stand pipe	11.97
2017-12-19	3002143	Encompass Surveys	S&S	P&F	Market Square - Topographical survey	660.00
2017-12-19	3002142	Tampen & Tampen	Prems	P&F	The Place - Defoam floor cleaner	18.60
2017-12-19	3002146	Bournemouth Water	Prems	P&F	The Place	86.24
2017-12-19	3002147	Bournemouth Water	Prems	P&F	71 Christchurch Road	62.22
2017-12-19	3002139	Hampshire C.C.	S&S	P&F	Gateway - Flip chart easel and pads	42.22
2017-12-19	3002138	Colin Joy	Prems	P&F	The Place - Replace broken plastic air bricks	360.00
2017-12-19	3002168	Peter Noble	Trans	R&L	Hayter Harrier 41 Push Mower	510.00
2017-12-19	3002169	Peter Noble	Prems	R&L	Tank - Attend and repair leak	71.98
2017-12-19	3002157	Itec	S&S	P&F	Gateway - Photo copies and gold support	77,42
2017-12-19	3002152	Peter Noble	Prems	Cem	Cemetery container - Welding repairs	238.39
2017-12-19	3002150	Water2Business	Prems	P&F	The Place - Sewerage charges	122.17
2017-12-19	3002144	Avoncrop	Prems	R&L	Open Spaces - Kaloam	748.80
2017-12-19	3002166	Pete Alvis	Prems	P&F	Greenways - Gas safety checks	132.00
2017-12-19	3002159	Hampshire C.C.	S&S	P&F	Gateway - Stationery and cleaning	22.90
2017-12-19	3002165	Hampshire C.C.	Trans	R&L	Truck - Maintenance 1.10.17 - 31.10.17	75.60
2017-12-19	3002149	Water2Business	Prems	P&F	71 Christchurch Road - Sewerage Charges	83.21
2017-12-19	3002170	Water2Business	Prems	R&L	Mount Pleasant (1) - Sewerage Charges	113.91
2017-12-19	3002148	Water2Business	Prems	R&L	Mount Pleasant (2) - Sewerage Charges	65.52
2017-12-19	3002158	New Forest D.C.	S&S	P&F	Christmas Event - Road Closure Application	150.00
2017-12-19	3002151	Peter Noble	Trans	R&L	Machinery - Strimmer replacement head/bowl	120.36
2017-12-19	3002182	NFFM	S&S	R&L	Machinery - MacExt Loppers and rake	93.50
2017-12-19	3002183	NFFM	S&S	R&L	Machinery - Grounds equipment	4,051.20
2017-12-19	3002184	NFFM	S&S	R&L	Machinery - Replacement Blower	214.20
2017-12-19	3002180	Pete Best	Prems	R&L	The Mount - Tree works	340.00
2017-12-19	3002171	Bournemouth Water	Prems	R&L	Mount Pleasant (1)	216.48
2017-12-19	3002172	Bournemouth Water	Prems	R&L	Mount Pleasant (2)	308.43
2017-12-19	3002173	Bournemouth Water	Prems	Allots	Southampton Road allotments	138.78
2017-12-19	3002174		Prems	Allots	Upper Kingston Allotments	425.33
2017-12-19	3002175	Bournemouth Water	Prems	Cem	Cemetery	233.87
		Site Safety Ltd	S&S	R&L	Groundsmen - Safety Boots	122.40
		Eyecatcher Signs	S&S	P&F	Christmas Event - Poster artwork and printing	99.60
2017-12-19		Raie Frederick	S&S	P&F	Firework Event - Table and bins	40.00
		Raie Frederick	S&S		Firework Event - Rechargeable work lights/misc.	172.45
2018-01-03	3002292	Peter Street	S&S		Rod Lane/Crow Lane works - Ballast & cement	154.88

RINGWOOD TOWN COUNCIL



Date	Trans	Details	Budget	Comm	Description	Amount
	No					£
Nov						
2018-11-01	<u> </u>	TLC On-line	S&S	P&F	Web Site Maintenance - November 2017	80.00
2018-11-01		New Forest D.C.	Prems	P&F	Cemetery Rates - November 2017	378.00
2018-11-01		New Forest D.C.	Prems	P&F	The Place Rates - November 2017	181.00
2018-11-01	·	PWLB	Capital	P&F	Loan - Long Lane	5,374.96
2018-11-08		UK Fuels	Trans	R&L	Fuel - October 2017	91.18
2018-11-20	DD	Zurich	Employs	P&F	AVC - October 2017	600.00
2018-11-24	DD	British Gas	Premises	P&F	Greenways September - November 2017	215.34
2018-11-30	DD	PWLB	Capital	P&F	Loan - Gateway	10,397.99
2018-11-30	DD	Utility Warehouse	S&S	Cem	Cemetery mobile phones - October 2017	30.00
2018-11-30	DD	Utility Warehouse	S&S	Cem	Cemetery landline - October 2017	25.60
2018-11-30	DD	Utility Warehouse	Prems	Cem	Cemetery electricity - October 2017	46.63
2018-11-30	DD	Utility Warehouse	Prems	Cem	Cemetery club membership - October 2017	2,40
2018-11-30	DD	Utility Warehouse	Prems	R&L	Sports Pavilion electricity - October 2017	46.40
2018-11-30	DD	Utility Warehouse	Prems	R&L	Sports Pavilion club membership - October 2017	2.40
2018-11-30	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd electricity - October 2017	11.62
2018-11-30	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd club mem/ship - October 2017	2.40
2018-11-30	DD	Utility Warehouse	S&S	P&F	The Place mobile phones - October 2017	10.00
2018-11-30	DD	Utility Warehouse	S&S	P&F	The Place landline - October 2017	25.02
2018-11-30	DD	Utility Warehouse	Prems	P&F	The Place electricity - October 2017	162.74
2018-11-30	DD	Utility Warehouse	Prems	P&F	The Place club membership - October 2017	2.40
2018-11-28	PAY	Lloyds	S&S	P&F	Bank charges October 2017	11.80
2018-11-14	BGC	Austin & Wyatt	S&S	P&F	Agents fees - November 2017	136.00
2018-11-20	LloydsCC	Amazon	S&S	R&L	Equipment - Surveyors measure wheel	34.90
2018-11-20	LloydsCC	CitysPrint	Prems	R&L	Open Spaces - Removal of contaminated soil	69.28
2018-11-20	LloydsCC	AJR Engraving	Prems	R&L	Container - Keys	54.00
2017-11-13	ВР	Hampshire C.C.	Employs	P&F	Pension October 2017	6,090.18
2018-01-22	DD	Inland Revenue	Employs	P&F	October 2017	5,160.78
2018-11-24	Telepay	Staff	Employs	P&F	November 2017	23,881.76
					TOTAL NOVEMBER 2017	63,606.89



POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

LIST OF PAYMENTS FROM IMPREST BANK ACCOUNT FOR THE PERIOD 1ST TO 31ST DECEMBER 2017

Date	Trans	Details	Budget	Comm	Description	Amount
	No					£
Dec						
2017-12-19	3002209	HALC	Employ	P&F	Gateway - GDPR training JH	48.00
2017-12-19	3002192	Forest Newspapers Ltd	S&S	P&F	The Place - Youth Manager advert	96.00
2017-12-19	3002228	Rgwd Pest Control	S&S	P&F	The Place - Pest Control	115.00
2017-12-19	3002230	Rgwd Pest Control	Prems	R&L	Ringwood Churchyard - Pest Control	127.00
2017-12-19	3002176	Hampshire C.C.	S&S	P&F	Gateway - Ivory copier paper	20.66
2017-12-19	3002177	Hampshire C.C.	S&S	P&F	The Place - Stationery and cleaning	25.08
2017-12-19	3002229	Hampshire C.C.	Prems	P/Cem	The Place & Cemetery - Stationery/cleaning	75.83
2017-12-19	3002194	Elliott Brothers Ltd	S&S	R&L	Equipment - Bolt croppers	38.81
2017-12-19	3002193	NFFM	S&S	R&L	Equipment - Leaf Rakes	41.62
2017-12-19	3002232	New Forest D.C.	Prems	P&F	Gateway - CCTV line rental 1.10.17 - 31.3.18	4,395.00
2017-12-19	3002187	Sol. Fire Safety Servs	Prems	P/R/C	The Place, Carvers & Cemetery - Fire extinguishers	166.14
2017-12-19	3002188	Screwfix	S&S	R&L	Machinery - Drill	149.99
2017-12-19	3002189	Screwfix	S&S	R&L	Machinery - Grinder	139,99
2017-12-19	3002190	Screwfix	Prems	R&L	Machinery - Masonry drill bit and 90mm bolts	7.98
2017-12-19	3002196	Letters & Logos Ltd	Prems	P&F	Christmas Event - Road closed signs stickers	36.78
2017-12-19	3002191	Alexandra	S&S	R&L	Groundsmen - Bottle Green Work Trousers SS	27.72
2017-12-19	3002210	Advertiser & Times	S&S	P&F	The Place - Youth Manager advert	148.32
2017-12-19	3002195	Rgwd & Fbridge Skip	Prems	P&F	Open Spaces - Mini skip	144.00
2017-12-19	3002231	Rgwd Pub Add Serv	S&S	P&F	Firework Events - Sound equipment	156.00
2017-12-19	3002185	Ellis Whittam	S&S	P&F	Gateway - Insurance Year 2/5	150.67
2017-12-19	3002186	Ellis Whittam	S&S	P&F	Gateway - New Employment Services Year 2/5	2,370.00
2017-12-19	3002226	CSST Ltd	S&S	P&F	Christmas Event - Supply 6 security staff	810.00
2017-12-19	3002227	CSST Ltd	S&S	P&F	Firework Event - Supply staff	483.00
2017-12-19	3002225	Ollie Angell	S&S	P&F	Christmas Event - Sound and lighting	100.00
2017-12-19	3002240	Hampshire C.C.	Prems	P&F	Disposable gloves and paper towels	19.70
2017-12-19	3002241	Hampshire C.C.	Trans	R&L	Ford Transit - Maintenance contract	75.60
2017-12-19	3002244	Peter Noble	S&S	P&F	Millennium Clock - Bolts and labour to repair	84.00
2017-12-19	3002247	Peter Noble	Trans	R&L	Slitter - Replacement roller and fit new scraper	124.20
2017-12-19	3002245	Elliott Brothers Ltd	Prems	R&L	Cemetery - Drill bit and coach bolts	4.29
2017-12-19	3002246	Elliott Brothers Ltd	S&S	R&L	UK Allotments - Replacement padlock	24.19
2017-12-19	3002243	NFFM	Trans	R&L	Mower - Bulb	2.35
2017-12-19	3002249	Daniel Shutler	Prems	R&L	Open Spaces - Hedge cutting	1,470.00
2018-01-03	3002293	Jenny Critchlow	Trans	P&F	The Place - Mileage 12.11.17 JC	13.00
2018-01-03	3002297	Kings Church	S&S	P&F	Gateway - Grant towards Christmas lunch	300.00
2018-01-03	3002299	NF CAB	S&S	P&F	Gateway - Grant towards services provided	1,000.00
2018-01-03	3002178	Nickie Jowett	S&S		Firework Event - Facebook ad/banner cleaning	23.74

RINGWOOD TOWN COUNCIL

(a)



Date	Trans	Details	Budget	Comm	Description	Amount
Dec	No			1		£
2018-12-01	SO	TLC On-line	S&S	P&F	Web Site Mei terrene Deserte 2017	00.00
2018-12-01	DD				Web Site Maintenance - December 2017	80.00
		New Forest D.C.	Prems	P&F	Cemetery Rates - December 2017	378.00
2018-12-01	DD	New Forest D.C.	Prems	P&F	The Place Rates - December 2017	181.00
2018-12-18		Zurich	Employs	P&F	AVC - November 2017	600.00
2018-12-29	DD	Utility Warehouse	S&S	Cem	Cemetery mobile phones - November 2017	30.00
2018-12-29	DD	Utility Warehouse	S&S	Cem	Cemetery landline - November 2017	24.60
2018-12-29	DD	Utility Warehouse	Prems	Cem	Cemetery electricity - November 2017	48.99
2018-12-29	DD	Utility Warehouse	Prems	Cem	Cemetery club membership - November 2017	2.40
2018-12-29	DD	Utility Warehouse	Prems	R&L	Sports Pavilion electricity - November 2017	27.68
2018-12-29	DD	Utility Warehouse	Prems	R&L	Sports Pavilion club membership - November 201	2.40
2018-12-29	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd electricity - November 2017	5.52
2018-12-29	DD	Utility Warehouse	Prems	R&L	Pavilion Sports Grd club mem/ship - November 20	2.40
2018-12-29	DD	Utility Warehouse	S&S	P&F	The Place mobile phones - November 2017	26.53
2018-12-29	DD	Utility Warehouse	S&S	P&F	The Place landline - November 2017	24.60
2018-12-29	DD	Utility Warehouse	Prems	P&F	The Place electricity - November 2017	131.90
2018-12-29	DD	Utility Warehouse	Prems	P&F	The Place club membership - November 2017	2.40
2018-12-28	PAY	Lloyds	S&S	P&F	Bank charges November 2017	16.21
2018-12-14	BGC	Austin & Wyatt	S&S	P&F	Agents fees - December 2017	136.00
2018-12-18	LloydsCC	Amazon	Prems	P&F	The Place - Laptop lock	11.45
2018-12-18	LloydsCC	Amazon	Prems	P&F	Christmas Event - Snow machine fluid	23.99
2018-12-18	LloydsCC	GB Sport	Prems	R&L	Carvers - J Hook cradle seat	96.00
2018-12-18	LloydsCC	AJR Engraving	Prems	P/R	The Place & Open Spaces - Keys	18.00
2018-12-18	ВР	Hampshire C.C.	Employs	P&F	Pension November 2017	5,886.38
2018-12-22	DD	Inland Revenue	Employs	P&F	November 2017	4,861.43
2018-12-22	Telepay	Staff	Employs	P&F	December 2017	19,410.52
					TOTAL DECEMBER 2017	45,043.06

AUTHORISATIONS		
DATE	17th January 2018	17th January 2018



POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

LIST OF PAYMENTS FROM PETTY CASH - RTC ACCOUNT FOR THE PERIOD 1ST TO 31ST OCTOBER 2017

Date	Voucher	Details	Location	Description	Amount
	No				£
Oct					
2017-10-10	07/01	Mr Lane SR21	Allotments	Return of key deposit	10.00
2017-10-04	07/02	Mr Nazier UK3A	Allotments	Return of key deposit	10.00
2017-10-05	07/03	Sainsburys	Gateway	Milk	0.75
2017-10-06	07/04	Waitrose	Gateway	Milk,teabags & sugar	8.24
2017-10-10	07/05	Waitrose	Gateway	Coffee & Coffee mate	5.95
2017-10-12	07/06	Sainsburys	Gateway	Milk	1.00
2017-10-18	07/07	Mr Joy SR24A	Allotments	Return of key deposit	10.00
2017-10-18	07/08	Waitrose	Gateway	Milk	1.00
2017-10-18	07/09	Waitrose	Gateway	Milk	0.85
2017-10-31	07/10	Sainsburys	Gateway	Hand Soap	1.00
2017-10-27	07/11	Waitrose	Gateway	Milk	0.85
2017-10-30	07/12	Halfords	Small Tools	Bike repair stand	40.00
2017-10-31	07/13	Celebrations	Gateway	Calendar	2.55
				TOTAL	92.19

LIST OF PAYMENTS FROM PETTY CASH - RTC ACCOUNT FOR THE PERIOD 1ST TO 30TH NOVEMBER 2017

Date	Voucher	Details	Location	Description	Amount
	No				£
Nov					
2017-11-01	08/01	Sainsburys	Gateway	Milk	0.75
2017-11-01	08/02	Waitrose	Gateway	Milk	2.00
2017-11-01	08/03	Sainsburys	Gateway	Milk, biscuits, tea bags	8.95
2017-11-08	08/04	Ringwood Surplus	Gateway	Calendar	1.00
2017-11-09	08/05	Waitrose	Gateway	Coffee	5,38
2017-11-13	08/06	Sainsburys	Gateway	Milk	1.00
2017-11-13	08/07	Steadfast Security	The Place	Key	6.00
2017-11-21	08/08	Waitrose	Gateway	Milk	1.00
2017-11-22	08/09	Sainsburys	Cemetery	Air Fresheners	3.40
2017-11-22	08/10	Ringwood Surplus	Cemetery	Bleach	4.49
2017-11-22	08/11	In Excess	Cemetery	Memorial main stone chippings	8.97
2017-11-2 2	08/12	Sainsburys	Gateway	Milk	0.80
2017-11-28	08/13	Waitrose	Gateway	Milk	1.10
2017-11-30	08/14	Elliots	Cemetery	Bolts for bin	2.78
2017-11-30	08/15	Waitrose	Gateway	Milk	1,35
				TOTAL	48.97

LIST OF PAYMENTS FROM PETTY CASH - RTC ACCOUNT FOR THE PERIOD 1ST TO 31ST DECEMBER 2017

Date	Voucher	Details	Location	Description	Amount
	No				£
Dec					
2017-12-05	09/01	Waitrose	Gateway	Milk	0.85
2 017-12-06	09/02	Jo Hurd	Gateway	Training parking	4.40
2017-12-08	09/03	Sainsburys	Gateway	Milk	0.80
2017-12-08	09/04	Steadfast Security	Market Piace	Key for electric box	6.00
2017-12-12	09/05	Ringwood Fabrics	Mayorial Reg	Black ribbon	5.00
2017-12-13	09/06	Sainsburys	Gateway	Tea, coffee & milk	15.90
2017-12-19	09/07	Mr Beale SR7A	Allotments	Return of key deposit	10.00
2017-12-20	09/08	M Stratton	The Place	Christmas Food	49.54
2017-12-28	09/09	Sainsburys	Gateway	Milk	1.30
				TOTAL	93.79

AUTHORISATIONS		
	A	
DATE	17th January 2018	17th January 2018



POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

BANK BALANCES

Account Name	<u>Year</u>	As At	As At	<u>As At</u>	As At
	<u>Ended</u>	30/09/2017	<u>31/10/2017</u>	30/11/2017	<u>31/12/2017</u>
	31/03/2017				
	£	£	£	£	£
Imprest (Current) Account	31,916	366,357	674,196	185,913	146,272
Business Account	101,482	51,495	51,496	51,496	51,497
Investment Account	300,000	300,000	0	450,000	450,000
Greenways Rent Deposit	9,671	9,671	9,672	9,672	9,672
Petty Cash - Imprest	188	169	76	177	83
Petty Cash - The Café	0	50	50	50	50
VIC Change Float	50	50	50	50	50
Information Desk Float	75	75	75	75	75
TOTAL BANK BALANCES	443,381	727,868	735,615	697,433	657,699

<u>Note</u>

- 1. The bank accounts were reconciled as at 31st December 2017.
- 2. With reference to the Greenways Rent Deposit Account a) Ground Floor, the initial balance of £7,000 plus interest accrued will be paid over to the tenant at the end of the tenancy subject to the Council having no cause to claim funds due to damages.
- 3. With reference to the Greenways Rent Deposit Account b)1st Floor, the initial balance of £2,637.50 plus interest accrued will be paid over to the tenant at the end of the tenancy subject to the Council having no cause to claim funds due to damages.
 - The existing deposit for the outgoing tenants has been used to meet outstanding rent arrears. As a new deposit has been received from the incoming tenants the balance on this bank account has remained unchanged over the periods.
- 4. A temporary nominal account has been implemented to act as a change float for the VIC. This will be in operation only for the period when the VIC is open during the spring and summer at weekends and bank holidays.
- 5. A nominal account has been implemented to reflect the float held by the information Desk.
- 6. A float is now held by The Café at The Place.

RINGWOOD TOWN COUNCIL

POLICY AND FINANCE COMMITTEE 17TH JANUARY 2018

INTER ACCOUNT TRANSFER AUTHORISATIONS					
		£			
IMPREST ACCOUNT TO BUSI	NESS ACCOUNT				
		50,000			
DUCINIFOS ACCOUNT TO INAD	DEST ACCOUNT				
BUSINESS ACCOUNT TO IMP	REST ACCOUNT				
INVESTMENTS & RE-INVESTI	<u>MENTS</u>				
		400,000			
AUTHORISATIONS					
DATE	17th January 2018	17th January 2018			



REPORT TO POLICY & FINANCE COMMITTEE – 17th JANUARY 2018 BUDGETARY CONTROL - 2017/18 QUARTER 3 (TO END DECEMBER) & REVISED BUDGET OUTTURN FORECAST 2017/18

1. BACKGROUND

1.1 The purpose of this report is to inform Members of the actual income and expenditure for the first nine months of the year, April to December 2017. The report also includes an updated budget outturn forecast, which includes known and unavoidable budget variations. A revised draft budget for 2018/19 has been prepared and will also be presented at the meeting.

2. INCOME & EXPENDITURE APRIL 2017 TO DECEMBER 2017

- 2.1 Page 1 of Appendix 1 attached to this report shows that the Council's total Committee expenditure for the first nine months of the year is £469,274, or 68.8% of planned expenditure for the year (revised budgets). Excluding capital expenditure the figures are £464,025 and 70.4%.
- 2.2 Income remains generally in accordance with budget plans with 74.2% of the revised budget estimate now received. A significant proportion of the remainder is represented by the anticipated receipts from NFDC for the refund of costs incurred by RTC on the shared Gateway Building. There is a similar large expenditure liability outstanding for our share of these pooled costs.
- 2.3 The most significant variances, not previously reported, include:
 - i Election expenses of £6,479. This unplanned expenditure will be met from the election reserve which was not required, as anticipated, in 2016/17.
 - i There has been greater than anticipated expenditure on water at the cemetery, allotments and generally within open spaces. Whilst the sums are not large, there is likely to be an overspend of around £900 with respect to water charges.
- 2.3 At the previous meeting of this committee, attention was drawn to the likely shortfall in cemetery receipts. This trend continues and it now seems likely that receipts will be some £4,500 lower than the original estimate. Whilst some of this reduction was anticipated in the revised budget, a further reduction of £3,000 is now anticipated, although, because this income is entirely demand led, it is difficult to predict income with any degree of certainty. This shortfall in income generation has been more than offset by the additional income generated through the fireworks and Christmas events.
- 2.4 Appendix 2 provides a summary of income receipts, recorded in the ledger, up to the end of December.
- 2.4 The Fireworks event generated a net surplus of £5,011.84 and this sum has been transferred to an events reserve, created to provide seed funding for future events. A summary of the finances for the fireworks event is included below at table 1. The figures for the Christmas lights switch on event are not yet finalised and a summary will be presented to the next meeting. To date the event has generated receipts of £1,450 against recorded expenditure of £10,682 which includes the annual cost of the lights themselves. It is anticipated that, excluding the costs of lights, expenditure will be £2,599 and income generated will be £2,822.



Table 1: Fireworks Event 2017			
Expenditure:			£
Fireworks display			2,500.00
Promotion, banners etc.			1,190.02
Entertainment			302.45
Security			483.00
Other misc. expenditure			65.17
	hours	rate	
Grounds staff	14	18.5	259.00
Total expenditure			4,799.64
Sponsorship			-4,583.33
Ticket sales			-5,228.15
Total Income			-9,811.48
Net Surplus			-5,011.84

3. OUTTURN FORECAST

- 3.1 A revised budget was presented to the November meeting of this Committee and updated for the December meeting. With less than a quarter of the year now remaining, an analysis of performance against budget has been carried out and a revised outturn forecast has been produced. Further outturn forecasts will be produced as we approach the end of the year.
- 3.2 The main variances likely to materialise are summarised in table 2, below.

Table 2: Budget Outturn Forecast January 2018					
	Revised	Outturn	Difference		
Policy & Finance	£	£	£		
Establishment	102,135	100,985	-1,150		
Buildings Maintenance	37,944	36,044	-1,900		
Employee Expenses	100,782	99,732	-1,050		
Member Costs	8,400	14,629	6,229		
Income	-136,768	-135,705	1,063		
Recreation & Leisure					
Establishment	11,367	13,467	2,100		
Grounds Maintenance	21,700	18,400	-3,300		
Employee Expenses	128,519	127,019	-1,500		
Cemeteries					
Income	-43,772	-40,532	3,240		
Other budget variances 225,272 225,489 21					
Total net variance Revised Budg	et to Outturn Fore	ecast	3,949		

3.3 As a result, the anticipated transfer from the General Reserve will be increased by this amount and the likely balance on the General Reserve at the 31st March 2018 will reduce to £248,113. The balance on earmarked reserves and provisions will remain unchanged at £196,026, giving total reserves and



balances of £444,139. Members should note that this outturn forecast was produced after the revised budget and so the figures presented in the budget papers (Reserves and Provisions) differ by this predicted change.

or

4. **RECOMMENDATION**

It is recommended that:-

4.1 This report is noted.

For further information please contact:

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For further information please contact:

Chris Wilkins, Town Clerk

Tel: 01425 484720

Chris.wilkins@ringwood.gov.uk



SUMMARY BUDGETARY CONTROL REPORT PERIOD APRIL 2017 - DECEMBER 2017

	Original	Revised	Year 1	To Date	Annual
ALL COMMITTEES	Budget	Budget	Actual	Unspent	Forecast
<u> </u>				Budget	Outturn
REVENUE EXPENDITURE	£		£	£	£
POLICY & FINANCE COMMITTEE	376,917	389,201	276,790	100,127	391,480
RECREATION, LEIS & O/S COM	243,085	245,113	174,523	68,562	242,763
PLANNING TOWN & ENVIRON	25,868	24,622	12,712	13,156	24,597
TOTAL REVENUE EXPENDITURE	645,870	658,936	464,025	181,845	658,840
CAPITAL EXPENDITURE					
POLICY & FINANCE COMMITTEE	0	18,749	5,249	-5,249	18,749
RECREATION, LEIS & O/S COM	0	0	0	0	0
PLANNING TOWN & ENVIRON	4,000	4,000	0	4,000	4,000
TOTAL CAPITAL EXPENDITURE	4,000	22,749	5,249	-1,249	22,749
TOTAL EXPENDITURE	649,870	681,685	469,274	0 180,596	681,589
REVENUE INCOME	040,070	001,000	703,217	3 100,000	301,309
POLICY & FINANCE COMMITTEE	-113,967	-136,768	-99,768	-14,199	-135,705
RECREATION, LEIS & O/S COM	-87,333	-88,238	-67,005	-20,328	-85,256
PLANNING TOWN & ENVIRON	-1,000	-1,100	-1,100	100	-1,100
TOTAL REVENUE INCOME		-226,106	-167,873	-34,427	-222,061
CAPITAL INCOME & FINANCE	202,000	220,100	107,070	04,421	222,001
POLICY & FINANCE COMMITTEE	0	0	0	0	0
RECREATION, LEIS & O/S COM	0	0	0	0	0
PLANNING TOWN & ENVIRON	0	0	0	0	0
TOTAL CAPITAL INCOME & FINANCE	-	0	0	0	0
TOTAL INCOME	-202,300	-226,106	-167,873	-34,427	-222,061
COUNCIL'S NET COMMITTEE EXPEND	447,570	455,579	301,401	146,169	459,528
Add Transfers To Provisions	35,800	42,310	31,732	0 4,068	42,310
Deduct Transfers from Provisions	-3,570	-28,798	-14,386	0 10,816	-28,798
Transfer to/ from(-) General Reserve	-11,577	-868	-84,635	0 73,058	-4,817
Budget Required before new bids & grants	468,223	468,223	234,112	0 234,112	468,223
Transitional & Identifiable grant from NFDC	0	0	0	0	0
Net Precept 2017/18	468,223	468,223	234,112	234,112	468,223
Non recurring bids for 2017/18 included above					
POLICY & FINANCE COMMITTEE	5,175	2,675	0	2,675	0
RECREATION, LEIS & O/S COM	2,810	4,310	1,000	3,310	1,000
PLANNING TOWN & ENVIRON	11,500	11,500	0	11,500	11,500
Less transfer from provisions	0		0	0	0

1



						i i	
	<u>Original</u>	Revised		ear To Date			<u>Annual</u>
	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	<u>Profiled</u>	<u>Variance</u>		<u>Forecast</u>
				Orig Bud	From O.B.		<u>Outturn</u>
	£	£	£	£	£		£
POLICY & FINANCE COMMITTEE							
<u>EXPENDITURE</u>							
Establishment	105,632	102,135	77,706	0	27,926		100,985
Maintenance	38,944	37,944	2,053	0	36,891		36,044
Employee Direct Costs	5,067	3,040	1,325	0	3,742		1,990
Employee Allocated Costs	105,326	97,742	72,377	0	32,949		97,742
Member Costs	10,390	8,400	11,838	0	-1,448		14,629
Grants	9,000	9,000	2,523	0	6,477		9,000
Other	71,012	99,394	77,422	0	-6,410		99,544
Debt Charges	31,546	31,546	31,546	0	0		31,546
Capital	0	18,749	5,249	0	-5,249		18,749
COMMITTEE EXPENDITURE	376,917	407,950	282,039	0	94,878		410,229
INCOME	_	_					_
INCOME							
Revenue Income	-113,967	-136,768	-99,768	0	-14,199		-135,705
Capital Income/Finance	0	0	0	0	0		0
TOTAL COMMITTEE INCOME	-113,967	-136,768	-99,768	0	-14,199		-135,705
TOTAL NET EXPENDITURE	262,950	271,182	182,271	0	80,679		274,524
BEFORE TRANSFERS TO PROVS							
Add Transfers To Provisions	18,900	23,910	17,932	0	968		23,910
Deduct Transfers From Provisions	0	-25,228	-11,728	0	11,728		-25,228
TOTAL NET EXPENDITURE	281,850	269,864	188,475	0	93,375		273,206
AFTER TRANSFERS TO PROVS							
HOLDING ACCOUNTS							
EXPENDITURE							
Employee Direct Costs	393,964	458,016	293,949	0	100,015		397,770
HOLDING ACCOUNTS EXPEND.	393,964	458,016	293,949	0	100,015		397,770
HOLDING ACCOUNTS INCOME	-393,964	-397,770	-292,294	0	-101,670		-397,770
TOTAL NET EXPENDITURE	0	60,246	1,655	0	-1,655		0



Original Revised Year To Date Budget Budget Actual Profiled Variance	Annual
Rudget Rudget Actual Profiled Variance	F
	<u>Forecast</u>
Orig Bud	<u>Outturn</u>
£ £ £ £	£
RECREATION, LEISURE &	
OPEN SPACES COMMITTEE	
<u>EXPENDITURE</u>	
Establishment 11,480 11,367 8,605 0 2,875	13,467
Maintenance 18,615 21,700 10,022 0 8,593	18,400
Machinery 8,972 14,350 9,045 0 -73	14,350
Employee Direct Costs 3,410 2,000 194 0 3,216	500
Employee Allocated Costs 128,948 126,519 94,578 0 34,370	126,519
Planters 500 250 3 0 497	250
Activities Expenses 9,020 9,400 7,989 0 1,031	9,550
Other 1,150 1,150 828 0 322	1,150
Capital Expenditure 0 0 0 0	0
CEMETERY	0
Establishment 5,103 5,103 4,133 0 970	5,253
Maintenance 6,050 5,100 3,485 0 2,565	5,350
Employee Allocated Costs 34,757 34,009 25,412 0 9,345	34,009
ALLOTMENTS	0
Establishment 1,100 1,000 932 0 168	1,100
Maintenance 1,300 1,300 441 0 859	1,000
Employee Allocated Costs 12,450 11,634 8,625 0 3,825	11,634
Other 230 230 0 0	230
COMMITTEE EXPENDITURE 243,085 245,113 174,523 0 68,563	242,763
INCOME	
Recreation, Leisure & O/S -37,836 -39,566 -32,939 0 -4,897	-39,674
Cemetery -45,097 -43,772 -29,016 0 -16,081	-40,532
Allotments -4,400 -4,900 -5,050 0 650	-5,050
Capital Expend Finance 0 0 0 0	0
COMMITTEE INCOME -87,333 -88,238 -67,005 0 -20,328	-85,256
TOTAL NET EXPENDITURE 155,752 156,875 107,518 0 48,235	157,507
BEFORE TRANSFERS TO PROVS	
Add Transfers To Provisions 16,900 18,400 13,800 0 3,100	18,400
Deduct Transfers From Provisions -2,570 -2,570 -1,908 0 -662	-2,570
TOTAL NET EXPENDITURE 170,082 172,705 119,410 0 50,673	173,337
AFTER TRANSFERS TO PROVS	

PLANNING, TOWN &	<u>Original</u>	Revised	Y	ear To Date			<u>Annual</u>
ENVIRONMENT COMMITTEE	<u>Budget</u>	<u>Budget</u>	<u>Actual</u>	Profiled	<u>Variance</u>		<u>Forecast</u>
				Orig Bud			<u>Outturn</u>
	£	£	£	£	£		£
EXPENDITURE							
Establishment	10,125	10,025	1,905	0	8,220		10,000
Employee Allocated Costs	15,743	14,597	10,807	0	4,936		14,597
Capital Expenditure	4,000	4,000	0	0	4,000		4,000
COMMITTEE EXPENDITURE	29,868	28,622	12,712	0	17,156		28,597
INCOME Capital Income & Finance COMMITTEE INCOME	-1,000 -1,000	-1,100 -1,100	-1,100 -1,100	0	100 100		-1,100 -1,100
TOTAL NET EXPENDITURE BEFORE TRANSFERS TO PROVS	28,868	27,522	11,612	0	17,256		27,497
Add Transfers To Provisions Deduct Transfers From Provisions TOTAL NET EXPENDITURE AFTER TRANSFERS TO PROVS	0 -1,000 27,868	0 -1,000 26,522	-750 10,862	0 0 0	0 -250 17,006		0 -1,000 26,497

ANALYSIS OF INCOME AGAINST BUDGET PERIOD APRIL 2017 - NOVEMBER 2017

	0047/40	0047/40	D	Maria.
	2017/18	2017/18	Period 7	Notes
Davida de la companya della companya della companya de la companya de la companya della companya	Original	Revised	Actual	
Revenue:				
Policy & Finance Committee				
Rent (Greenways & Southampton Rd)	39,482	39,482	26,025	Some paid quarterly
Gateway Re-charges	68,735	68,735	48,978	A proportion of this is charged back to RTC as a share of overall Gateway costs.
Market Stalls	4,400	3,000	2,090	
Civic Celebrations	150	9,811	9,811	Income from the firework event. Further income (and expenses) are likely to materialise with the Christmas lights switch on event.
Other Grants & Donations *	0	2,820	1,450	Only to the extent that they are applied to the revenue account
VIC Sales	0	1,500	1,444	Includes event ticket sales
The Place - Café sales	0	4,500	3,257	This will depend on the continuation of the café
Interest on investments	1,200	900	696	The fill deposit of the continuation of the cale
Other Income	1,200	6,020	6.017	Insurance £6020
Other income	U	6,020	6,017	ilisurance 20020
Recreation & Leisure Committee				
Ringwood Schools	20,425	20,708	15,585	Note, Ringwood school have cancelled their contract w.e.f. September. Income lost will be circa £1,200
Sponsored Flowerbeds	2,439	2,000	1,996	
Bowling	1,500	1,500	1,454	
Cricket	2,700	2,000	1,215	
Football	6,150	6,150	6,641	Includes additional (unplanned) receipt from Fordingbridge for repair of pitches
Rugby	750	2,000	1,863	Includes additional (unplanned) receipt from Fordingbridge for repair of pitches
Tennis (including Floodlighting)	475	400	1,000	collected by NFDC and remitted at year end
Castleman Trail	835	683	683	Paid by HCC towards year end.
	2,552			Palu by FICC towards year end.
Other use of recreation grounds	2,552	4,025 100	3,411	Western 204
Other Income	10	100	91	Wayleaves £91
Cemeteries	45,097	43,772	29,016	Income receipts have generally been below anticipated and it is unlikely that the original income target will be achieved
Allotments	4,400	4,900	5,050	
Allothents	4,400	4,900	3,030	
Planning Town & Environment Committee				
	4 000	4.400	4.400	· ·
Parish Lengthsman Grant (HCC)	1,000	1,100	1,100	
Total Revenue Income:	202,300	226,106	167,873	
Capital				
s106	0	12,047	9,459	£12,046.95 has been promised so far in 2017/18
Grants	0			
Loans				
Other			200	sale of obsolete equipment, funds put into the machinery replacement reserve.
Total Capital Income	0	12,047	9,659	
Total Capital Income		12,047	9,009	
Total Budgetted Income	202,300	238,153	177,532	
December of all the city of the control of the control of the city of the control of the city of the c				
Precept and other income taken to reserves	400.5	400.00	400.0	
Precept	468,223	468,223	468,223	All now received
Other Grants & Donations *	0	0	0	
Total Precept and other income taken to reserves	468,223	468,223	468,223	
Total Trecept and other income taken to reserves	700,223	700,223	700,223	
Total Income	670,523	706,376	645,755	
	•			





2017-18 Project progress report 2 Policy & Finance Committee

Updated: 14th December 2017

Item	Name	Recent developments		Res	ource use		Finish in	Notes
No.				Finance			2017-18?	
			Budget	Spent to date	Predicted out-turn	Staff time		
		Projects with budg	getary imp	lications (I	oids included	d in 2017-18 k	oudget)	
A1	File Management System	Clerk met with an NFDC ICT services manager	£2,500	EO	£O	Minimal	Unlikely	ICT services are currently supplied by NFDC but the service level agreement has expired. Officers advise that the need remains but are unable to say when this project will be undertaken. Members agreed to move the budget to a suitably earmarked provision.
A2	Training Staff	The full cost of training this year is now expected to be covered by the normal recurrent budget without any recourse to this additional provision.	£2,035	£O	£0	None	Probable	The exceptional training planned this year is not being undertaken owing to the change in clerk and the revised health and safety management arrangements now agreed.
A3	Training Members	The full cost of training this year is expected to be covered by the normal recurrent budget without any recourse to this additional provision.	£640	£O	£O	None	Probable	The exceptional training planned this year is not being undertaken owing to the change in clerk.
		Projects with budgetary in	nplication	s (not inclu	.ded in 2017-	-18 budget b	ut added sir	nce)
B1	Gateway – heating & cooling upgrade	Outcome of re-tendering on revised spec awaited from NFDC.		£O	£13,500	Minimal	Possible	NFDC is project manager. Cost to be met from reserves.
		Pro	jects with	no budge	tary implicat	ions		
C1	Post-audit action plan	Guiding principles for the review of the Financial Regulations were agreed at the September meeting.				Significant	Definite	Further updates will be given by the RFO (or Clerk) at committee meetings.



New projects planner 2 Policy & Finance Committee

Updated: 14th December 2017

Item	Name	Brief description & notes			Resource re	quirements			Budget Bid Priority
No.		(define scope and quality requirements)		Finance			Time and attention		
			RTC	RTC non-	Other	Members	Staff	Others	(specify
			recurring	recurring	source				number)
			cost	cost					
		Projects with budgetary implications (fo	or possible in	clusion as bi	ids in 2018-19	9 budget)			
A1	Millennium Clock (in Furlong Car Park)	Re-paint pillars and surround and repair clock mechanism.	£0	£1,000	£O	Minimal	Significant	None	
A 0	0000 11 1 1 1 1 1 1		00000			N.I.		N	
A2	92 Southampton Rd. & Greenways	Build provision for future maintenance and repairs by earmarking 20% of rental income	£8,000 pa	£O	£O	None	Minimal	None	
A3	Information technology	Investment in portable devices, home working facilities and other opportunities for efficiency improvements will be met from recurrent budgets and provisions	£O	£O	£O	Minimal	Moderate	None	
A4	WWI Armistice Centenary Commemoration	A lasting addition to remembrance to be funded from a one-off increase in the recurrent budget for civic celebrations	£O	£500	£O	Moderate	Significant	Moderate	
A5	WWI Armistice Centenary Commemoration	One-off provision for enhanced Remembrance event(s) support	£O	£1,000	£O	Minimal	Minimal	Significant	
A6	Event support and grant awarding policy	Establishing new recurrent budget for Town Council events (£3,000) and splitting grants budget between other major events (£2,000) and other grants (£3,000)	£3,000	£O	£O	Significant	Significant	Significant	
		Projects with budgetary implications (for possible i	nclusion as b	oids in later b	oudgets)			
B1	Development of land at Greenways	Outline planning permission was renewed on 07/08/2017. Access remains unresolved. Has potential to generate a significant capital receipt.	£0	£?	£O	None	Significant	None	

B2	Technical Officer	Recruitment of a 0.2FTE employee	£?	£?	£0 N	<mark>Ainimal</mark> Significan	None		
	Projects with no or neutral budgetary implications								
	None								

POLICY & FINANCE COMMITTEE – 17th JANUARY 2018 DRAFT BUDGET AND PRECEPT 2018/2019

1. INTRODUCTION

1.1 Members considered a revised budget for 2017/18 at the November and December meetings and considered a draft 2018/19 budget at the December meeting. The other two Committees have subsequently considered their own budgets and this report sets out revised draft proposals for the 2018/19 budget incorporating the amendments agreed at those meetings. This Committee is now asked to make a recommendation to Council on its overall budget and precept for 2018/19.

2. REVISED DRAFT BUDGET 2018 TO 2019

- 2.1 Attached for the Committee's consideration are the following documents:-
 - Appendix A Draft detailed Council budget, including actual spend 2016/17, original and revised budgets 2017/18 and revised draft proposals for 2018/19.
 - Appendix B Provisions at 31st March 2017, and estimated balances at 31st March 2018 and 2019, based on the revised budget 2017/18 and the updated proposals for 2018/19.
- 2.2 Following the December meeting of this Committee, a further analysis of budget spend has been undertaken with the aim of releasing savings to reduce the requirement to draw funds from the general reserve in 2018/19. It should be noted that despite the need to fund substantial additional expenditure totalling around £25,000 from reserves in the current year, overall reserves are expected to increase by almost £26,000 by year end, Appendix B.
- 2.3 The proposed budgets have been reviewed in comparison with expenditure since 2013/14. This has highlighted a number of budgets for which the current provision, prepared on an incremental basis, is not in line with the normal requirements. Within this committee's own budgets, this process has released savings of £2,999 which together with the deletion of a growth proposal for an events budget of £3,000, has reduced the draft budget requirement by £6,000. There have, however, been some modest requirements to increase the budgets for bank charges which have increased markedly and to cover the recurring costs of the HR consultancy contract which was approved last year. The health and safety consultancy contract which was approved in November will add a further £2,125 to annual costs. The net reduction for this committee is £2,090.
- 2.4 A similar process has been applied to the other Committee budgets. This has released savings of £3,155 within recreation and leisure, although much of that is swallowed up by the loss of the grounds maintenance contract for Ringwood school, which was previously reported and had already been taken into account. The proposal for improvement works at Long Lane has been removed, reducing costs by a further £2,625, this expenditure is now likely to be funded by developer's contributions. The proposal for an intruder alarm system at a cost of £5,000 has been taken into the current year although there will be a recurring maintenance charge of £1,700 in future years.



- 2.5 There has been a necessary small increase in the draft budget for cemeteries to cover the above inflation increases in waste disposal. It should also be noted that cemeteries income is well below that which was planned and current income budgets are unlikely to be achieved. However, plans for 2018/19 have not been adjusted as the proposals are just 75% of that which was achieved in 2016/17. However these income assumptions will need to be kept under review.
- **2.6** A further £1,300 has been removed from allotments and planning budgets following a review of historic spend.
- 2.7 The overall impact of these changes is a reduced requirement to draw on the General reserve. Original proposals suggested a requirement to transfer almost £50,000 from the general reserve in order to balance the budget and maintain the Council Tax increase at 2%. The changes noted above have reduced that requirement to £36,848 which will reduce the General reserve to £215,212 by March 2019.
- 2.8 Whilst it will be possible to achieve a balanced budget, members should note that drawing funds from the General reserve on this scale is unsustainable. It is prudent to maintain the General Reserve at or close to 50% of the annual net spend, or precept. This would suggest a figure of around £240,000.
- 2.9 The Band D equivalent Council Tax attributable to Ringwood Town Council is currently £89.60 per annum. The proposed increase of 2% will increase this to £91.40, an increase of £1.80 per Band D property per year, or 3.5 pence per week.

3. Additional Budget Bids for 2018/19

- 3.1 The amended schedule of additional budget bids are listed below and at the foot of each Committee detailed budget page. They are also summarised in the overall budget summary. The aggregate cost of all of the bids in 2018/19 would be £61,385 of which £24,300 would be drawn from earmarked reserves and provisions. Note that the additional bids includes a proposal to transfer £8,000 annually to an earmarked buildings maintenance reserve and so does not represent additional expenditure as such.
- **3.2** Recurring budget bids, totalling £11,825, are set out in table 1, below.
- 3.3 The intruder alarm monitoring is the annual revenue cost of the new alarm system which has been approved for implementation in the current year. The implementation costs of £5,000 have been added to the current year revised budget.

Table 1 - Recurring Budget Bids:

Policy & Finance:				
Build provision for future repairs and maintenance to RTC Buildings	8,000			
Health and Safety annual management contract (approved November 2017)				
Total				
Recreation & Leisure:				
Intruder Alarm Monitoring (Approved December 2017)	1,700			
Total recurring bids	11,825			



- 3.4 Non-recurring bids, totalling £49,950 are summarised in Table 2, below. The most significant of these include the replacement of a 7 year old ride-on grass mower which has reached the end of its life. Costs are provisional at this stage and quotes have been requested. No estimate has been made of the disposal or trade in value of the existing equipment. The costs may therefore be significantly less than requested here. The machinery replacement reserve will stand at £16,300 at the end of this year (with a further £10,000 due to be transferred from the revenue account in 2018/19) and it is proposed to use these funds to offset the replacement cost.
- 3.5 It is proposed that Community Infrastructure Levy funds be used for the refurbishment of the human sundial in Market Place. The Town Council has received CiL funds of £12,047 in 2017/18.

Table 2 - Non-Recurring Budget Bids:

Policy & Finance:

Policy & Finance:	
Millenium Clock (Furlong Car Park)	1,000
WW1 Armistice Centenary commemoration - lasting addition to re-	500
WW1 Armistice Centenary commemoration - to support a commemoration event	2,000
Total	3,500
Less Financed from Provisions	0
Net new non recurring bids	3,500
Recreation & Leisure:	
Cemetery Improvements	3,000
Mansfield Road Verge	1,160
Carvers Recreation Ground Improvements	10,000
Plant & Machinery - replacement of 7 year old front deck mower	20,000
Total	34,160
Less financed from provisions	-16,300
Net new non recurring bids	17,860
Planning & Environment :	
Human Sundial	8,000
Sign Painting @ Friday's Cross	900
Neighbourhood Plan	3,000
Total	11,900
Less financed from reserves & provisions	-8,000
Net new non recurring bids	3,900

3.7 The balance of reserves at the 31st of March 2018 is now estimated to be £448,086 of which £252,060 will be in the General Reserve, Appendix B. Planned transfers to reserves in 2018/19 are £41,300 including the additional £8,000 for buildings repairs provision. The planned drawdown on reserves is £27,870 including the £24,300 in respect of one-off items detailed in table 2. With no other transfers, the balance on reserves would therefore increase to £462,088 by March 2019.

4. BUDGET IMPLICATIONS

4.1 The Council precept is £468,223 in 2017/18. Growth in the Council Tax Base will increase this figure by £2,831 and the proposed 2% increase in Council Tax will add a further £9,420 generating a total increase in the precept of £12,250.

D

- 4.2 However, the impact of inflation, new bids and other budget adjustments detailed above, will be an increased funding requirement of £49,098. This will require a further transfer from the general fund of £36,848 in order to achieve a balanced budget.
- 4.3 As noted above, whilst this is affordable in 2018/19, such an approach is not sustainable for any length of time and further action will be necessary to achieve a balanced budget in future years.

5. RECOMMENDATIONS

- 5.1 Subject to any amendments made at this meeting, it is recommended that:-
- this Committee make recommendations to Council on the provisional budget, the level of the precept, and an indication of the level of Council Tax that Members wish to set for 2018/19.

For any further information, please contact:

Rory Fitzgerald or Chris Wilkins Finance Officer Town Clerk

Tele: 01425 484723 Tele: 01425 484720

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 POLICY & FINANCE COMMITTEE

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget	Actual	Original	Revised	Original
AC	CC		Manager	16/17	17/18	17/18	18/19
				£	£	£	£
D004	TA 404	EXPENDITURE-Establishment	0147	407		0	
P004	TA101	Window Cleaning Greenways	CW	107	0	0	0
P100	TA101	Electricity	CW	0	0	0	0
P150	TA101	Water	CW	51	150	50	100
P220	TA101	Insurance Premium	CW	10,001	10,350	10,415	10,557
P553	TA101	Health & Safety	CW	44	500	300	250
S002	TA101	Office Equipment	CS	0	500	300	250
S006	TA101	Furniture	CS	0	500	400	500
S010	TA101	Books & Publications	CS	219	260	200	265
S030	TA101	Stationery	CS	945	1,025	1,000	1,046
S031	TA101	Photocopy/scanner	JH	2,451	2,550	2,550	2,602
S033	TA101	File Management System	CW	0	2,500	0	0
S046	TA101	Postage	CS	1,544	2,000	1,500	1,750
S059	TA101	Telephone & Fax	CW	8,100	8,300	8,300	8,466
S062	TA101	Computer Maintenance	CW	3,000	3,075	3,075	3,137
S063	TA101	G.I.S. Mapping	CW	500	780	500	500
S066	TA101	Web Site Maintenance	CW	960	1,015	960	1,035
S067	TA101	Computer equipment/s-ware	CW	0	400	400	300
S074	TA101	Subscriptions	JH	2,638	2,930	2,930	2,989
S084	TA101	Adverts	CW	597	750	1,000	765
S212	TA101	Bank Charges	RF	32	50	200	250
S616	TA101	Audit	CW	3,250	2,351	2,830	2,398
T211	TA101	Travel Expense	CW	563	1,000	750	750
S002	TA102	Office Exps Gtwy	CW	281	2,000	1,000	500
S073	TA102	Hospitality/Refreshments	CW	316	250	300	255
E692	TA115	Caretaker Gtwy-Rechargeable	CW	6,803	6,220	7,109	7,423
E693	TA115	Cleaning Gtwy-Rechargeable	CW	4,688	5,367	4,835	5,991
E694	TA115	Info Officers Gtwy-Rechargeable	CW	48,261	50,308	50,431	50,569
S002	TA115	Supplies Gtwy-Rechargeable	CW	1,275	500	800	510
		Total Establishment		96,626	105,632	102,135	103,157
		Maintenance		ŕ	,	,	,
P012	TA101	Vandalism	CW	810	1,500	1,500	1,530
P003	TA102	Gateway	CW	29,929	30,944	30,944	31,563
P002	TA103	Greenways	CW	1,767	6,000	5,000	5,000
P002	TA108	92 Southampton Road	CW	239	500	500	510
	.,	Total Maintenance		32,745	38,944	37,944	38,603
		Employee Costs		,	,	,	,
E690	TA181	Allocated Office Staff	CW	98,141	104,221	96,635	108,728
E691	TA181	Allocated Groundstaff	CW	1,035	1,105	1,106	4,055
S040	TA101	Payroll Outsourcing	CW	932	932	941	951
E505	TA101	Staff Training	CW	651	4,035	2,000	1,000
E120	TA101	Eye Tests	CW	294	100	100	102
		Total Employee Costs		101,053	110,393	100,782	114,835
				. 5 1,000	,	,. 32	,555



		REVISED BUDG		18 & ORIGIN NANCE COM		018/19	
	Col. 1	2	3	4	5	6	7
	Code	Description	Budget Manager	Actual 16/17 £	Original 17/18 £	Revised 17/18 £	Original 18/19 £
		Members Costs					
S002	TA105	Mayoral Regalia	CW	0	0	0	0
S040	TA105	Election Expenses	CW	-64	0	0	0
S076	TA105	Members Allowances	CW	5,723	6,500	5,500	6,630
S077	TA105	Mayor's Allowance Allocated	CW	917	1,000	1,000	1,020
S078	TA105	Mayor's Allowance Unalloc	CW	0	0	0	0
S520	TA105	Civic Expenses	CW	1,635	1,500	1,000	1,530
S522	TA105	Members' Training	CW	250	1,140	750	500
S522	TA105	Members Travel & Subsist	CW	0	250	150	250
		Total Members Costs		8,461	10,390	8,400	9,930
		Grants					
S080	TA101	Discretionary grants	CW	9100	9000	9000	9,000
		Total Grants		9,100	9,000	9,000	9,000
		Other					
P593	TA101	CCTV	CW	8,790	9,000	9,000	9,180
P594	TA101	Car Park Clock Refurbishment	CW	0	0	230	0
S480	TA101	Legal Fees	CW	899	1,500	1,000	1,530
S756	TA101	Consultants Fees	CW	2,123	2,000	3,100	2,750
S753	TA108	92 Southampton Road Agents fee	CW	1,315	1,315	1,365	1,341
S754	TA108	92 Southampton Road	CW	0	0	0	0
S040	TA109	Christmas Lights Instal & Stor	CW	13,366	11,000	11,000	11,220
E695	TA110	Youth Workers	CW	26,434	30,546	46,893	46,015
S040	TA110	Drop in Centre	CW	13,886	11,002	15,350	11,222
S040	TA111	Millenium Clock	CW	220	250	250	255
S036	TA112	Visitor Info Cntr - Purchases	CW	2,675	0	1,250	0
E696	TA112	Visitor Information Centre	CW	2,669	4,299	4,000	5,102
S040	TA116	Jubilee Lamp	CW	2,000	0	0	0,102
B206	TA120	Bad Debts Write Off	RF	0	ő	156	0
S040	TA121	Support for Christmas activities	CW	0	ő	0	0
S040	TA122	WW1 Commemoration	CW	0	o	0	0
S040	TA124	Ringwood Market - Advertising	CW	83	100	500	102
S004	TA124	Support for Town Twinning	CW	184	0	300	102
S084	TA125	Civic Events / Celebrations	CW	3,895	0	5,300	5,000
3064	1A120	Civic Events / Celebrations	CVV	3,695	U U	5,300	5,000
		Total Other		76,547	71,012	99,394	93,718
		Debt Charges					
C070	TA113	Interest	RF	12,821	13,635	13,635	13,635
C080	TA113	Loan Repaid	RF	17,336	17,911	17,911	17,911
		Total Debt Charges		30,157	31,546	31,546	31,546
		Total Revenue Expenditure		354,689	376,917	389,201	400,789
		Capital Expenditure		334,000	3, 3,3,7	300,201	400,100
C320	TA901	Gateway Project	RF	0	0	18,749	0
C320	TA901	Gateway FrojectThe Place Youth Facility	RF	23,522	0	10,749	0
C320	TA904 TA903	The Place Youth FacilityComputer Hardware	RF	20,022	0	0	0
0004	17303	Total Capital Expenditure	131	23,522	0	18,749	0
		COMMITTEE EXPENDITURE		378,211	376,917	407,950	400,789



		REVISED BUDG	FT 2017/	I 8 & ORIGIN	AL BUDGET 20	118/19	
				NANCE COM		710/10	
	Col. 1	2	3	4	5	6	7
	Code	Description	Budget Manager	Actual 16/17	Original 17/18	Revised 17/18	Original 18/19
				£	£	£	£
		REVENUE INCOME					
R062	TA101	Insurance Premium Income	CW	-277	0	-6,020	0
R063	TA101	Interest Received	RF	-1,369	-1,200	-900	-960
R001	TA103	Rent: Ground Floor Greenways	CW	-15,844	-16,005	-16,005	-16,325
R000	TA104	Rent: 1st Floor Greenways	CW	-8,291	-10,643	-10,643	-10,856
R031	TA108	Southampton Road Rent	CW	-12,600	-12,834	-12,834	-13,091
R008	TA110	Drop-In Centre Sales	TBD	0	0	-4,500	0
R032	TA110	Grant for Youth Workers	TBD	0	0	0	0
R035	TA112	VIC Sales	CW	-3,402	0	-1,500	-1,750
R061	TA115	Recharge to NFDC	RF	-67,220	-68,735	-68,735	-68,735
R080	TA121	Christmas Events	CW	-708	0	-2,820	0
R080	TA122	WW1 Commemoration Grant	CW	0	0	0	0
R000	TA124	Market Stall Income	CW	-1,410	-4,400	-3,000	-2,000
R080	TA126	Civic Events / Celebrations	CW	-2,534	-150	-9,811	-5,000
		Total Revenue Income		-113,655	-113,967	-136,768	-118,717
		CAPITAL INCOME/FINANCE					
R555	TA114	Trans From Unapplied Cap rec	RF	0	0	0	0
R583	TA904	The Place Project Grant Income	RF	-20,000	0	0	0
		Total Capital Income/Finance		-20,000	0	0	0
		TOTAL COMMITTEE INCOME		-133,655	-113,967	-136,768	-118,717
	TOTAL N	NET EXPEND BEFORE TRANS		244,556	262,950	271,182	282,072
	TO/FRO	M PROVISIONS					
		Transfer To Provisions					
M410	TA114	Transfer To Provisions	RF	24,400	18,900	23,910	16,400
		Total Transfer To Provisions		24,400	18,900	23,910	16,400
		Transfer From Provisions					
R551	TA114	Trans From Provs (Rev)	RF	-3,010	0	-6,479	0
R550	TA114	Trans From Provs (Cap)	RF	-3,370	0	-18,749	0
		Total Transfer From Provisions		-6,380	0	-25,228	0
	TOTAL N	I NET EXPENDITURE AFTER					
	TRANS 1	TO/FROM PROVISIONS		262,576	281,850	269,864	298,472

Non Recurring Items Included in 2017/18 Budget, deducted from 2018/19 Base Budget	<u>et</u>	
	£	
1File Management System	2,500	
2Training - Officers	2,035	
3Training - Members	640	
4. 0	0	
5. 0	0	
6. 0	0	
Total	5,175	
Non Recurring Items for consideration for 2018/19 Budget		Priority
11Millenium Clock (Furlong Car Park)	1,000	
12WW1 Armistice Centenary commemoration - lasting addition to remembrance		
13WW1 Armistice Centenary commemoration - to support a commemoration ever	2,000	
Less Financed from Provisions	0	
Total	3,500	
Recurring Items for consideration for 2018/19 Budget		
21Build provision for future repairs and maintenance to RTC Buildings	8,000	
22Health & Safety (approved P&F 15th November 2017)	2,125	
23. 0	0	
24. 0	0	
Total	10,125	
The Estimated Total Net Budget for 2018/19, including all new bids, will be		
£	£	
Total Net Budget for 2017/18 with new bids 281,850		
Total Net Budget for 2018/19 without new bids	298,472	
Add new bids	13,625	
Total Net Budget for 2018/19 with new bids	312,097	

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 RECREATION LEISURE & OPEN SPACES COMMITTEE

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget	Actual	Original	Revised	Original
			Manager	16/17	17/18	17/18	18/19
				£	£	£	£
		Establishment					
P100	TB101	Electricity	KW	689	1,040	750	1,000
P210	TB101	Cleaning mats/consumables	KW	76	150	100	100
P552	TB101	Environmental Agency	KW	447	470	447	479
P553	TB101	Health & Safety	KW	172	200	400	204
S012	TB101	Protective Clothes	KW	555	835	900	852
S052	TB101	Mobile Phones	KW	504	520	520	530
T211	TB101	Travel Expense	KW	300	200	200	150
P150	TB229	Water	KW	1,045	1,500	1,500	1,530
P553	TB272	Playground Inspections	JH	250	265	250	270
T022	TB280	Fuel	KW	5,766	6,300	6,300	6,000
		Total Establishment		9,804	11,480	11,367	11,116
		Maintenance					
S042	TB201	Bickerley Toilets	KW	93	0	0	0
P002	TB202	Buildings	KW	2,191	1,250	6,000	1,275
P002	TB203	Carvers Pavilion maintenance	KW	16	0	250	0
P550	TB204	Grounds - Carvers	KW	169	2,050	1,500	2,000
P006	TB207	Maint in Closed Churchyard	KW	200	2,050	2,000	1,000
P002	TB208	Dr. Littles Garden	KW	0	0	0	0
P002	TB213	Long Lane Mtnc	KW	381	2,665	2,000	2,000
P002	TB217	The Bickerley/Pocket Park	KW	59	0	0	0
P006	TB229	Grounds - Other	KW	2,895	3,800	3,800	4,000
P542	TB229	Fencing	KW	81	1,000	1,000	1,020
P545	TB229	Tree Safety Work	KW	1,960	4,000	3,000	3,000
P546	TB229	Tree Safety Consultant	KW	0	400	400	408
P006	TB254	Rodent Control	KW	212	200	300	300
P550	TB255	St Furn paint	KW	47	200	200	204
P002	TB271	Ash Grove Play Area	KW	75	0	250	0
P002	TB272	Play Areas	KW	332	1,000	1,000	1,500
		Total Maintenance		8,711	18,615	21,700	16,707
		Machinery					
S002	TB280	Small Tools Purchase	KW	661	522	7,000	1,000
T010	TB280	Machine Maintenance	KW	7,122	8,250	6,000	7,000
T100	TB280	Machine Purch	KW	37,621	0	0	0
T110	TB280	Hiring Costs	KW	0	200	100	204
T010	TB281	tipper truck service/maint	KW	633	0	1,250	1,300
		Total Machinery Costs		46,037	8,972	14,350	9,504
		Employee Costs					
E310	TB101	Staff Recruitment	CW	0	0	0	0
E505	TB101	Staff Training	CW	2,621	3,410	2,000	1,600
E690	TB181	Office Staff Allocated Costs	CW	32,601	34,905	32,365	36,353
E691	TB181	Groundstaff Allocated Costs	CW	90,396	94,043	94,155	94,251
		Total Employee Costs		125,618	132,358	128,520	132,204



REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 RECREATION LEISURE & OPEN SPACES COMMITTEE

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget Manager	Actual 16/17 £	Original 17/18 £	Revised 17/18 £	Original 18/19 £
		Planters					
S002	TB253	Planters For Floral Displays	KW	205	500	250	510
		Total Planters		205	500	250	510
		Activities Expenses					
P006	TB204	Cricket	KW	0	500	400	510
P103	TB204	Floodlighting	KW	0	0	0	0
P006	TB205	Tennis Courts	KW	0	300	300	306
P006	TB219	Poulner School Expenses	KW	0	500	500	510
P006	TB221	Football	KW	1,765	1,500	2,000	1,530
P006	TB225	Ringwood School Expenses	KW	0	470	400	0
P006	TB228	Rugby	KW	0	100	100	102
P007	TB251	Roundabout Flower Beds	KW	680	2,700	3,000	2,754
P006	TB251	Flower Beds	KW	704	700	700	714
P002	TB274	Skate Park Expenses	KW	124	250	0	100
S040	TB302	Young Childrens' Entertain	TBD	1,270	2,000	2,000	2,040
		Total Activities Expenses		4,543	9,020	9,400	8,566
		Other					
P006	TB256	Dog Waste Collection	KW	820	900	900	918
S380	TB256	Dog Waste Bins	KW	198	250	250	255
P002	TB257	Travellers	KW	0	0	0	0
		Total Other		1,018	1,150	1,150	1,173
		Total Revenue Expenditure		195,936	182,095	186,737	179,780
		Capital Expenditure					
C320/32	21 TB902	Skatepark development	CW	6,570	0	0	0
	0	0		0	0	0	0
		Total Capital Expenditure		6,570	0	0	0
		COMMITTEE EXPENDITURE		202,506	182,095	186,737	179,780

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 RECREATION LEISURE & OPEN SPACES COMMITTEE

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget	Actual	Original	Revised	Original
			Manager	16/17	17/18	17/18	18/19
				£	£	£	£
		REVENUE INCOME					
R028	TB101	Wayleaves	RF	-91	-10	-100	-90
R026	TB201	The Bickerley	RF	-328	-1,252	-500	-300
R018	TB204	Carvers	RF	-2,626	-1,300	-3,500	-3,000
R019	TB204	Cricket	RF	-1,885	-2,700	-2,000	-2,000
R021	TB204	Floodlighting	RF	0	0	0	0
R025	TB204	Tennis	RF	-176	-475	-400	-200
R027	TB206	Castleman Trail	RF	-790	-835	-683	-700
R011	TB219	Poulner Junior School	RF	-12,325	-14,608	-14,608	-13,500
R029	TB220	Poulner Infant School	RF	-2,050	0	-1,500	-1,500
R022	TB221	Football	RF	-6,811	-6,150	-6,150	-6,750
R012	TB225	Ringwood School	RF	-5,650	-5,217	-4,000	0
R013	TB226	Ringwood Junior School	RF	-624	-600	-600	-612
R017	TB227	Bowling	RF	-1,243	-1,500	-1,500	-1,530
R023	TB228	Rugby	RF	-2,017	-750	-2,000	-2,000
R014	TB251	Roundabouts Flower Beds	RF	-2,536	-2,439	-2,000	-2,488
R040	TB229	Grounds - Other Income	RF	-1,180	0	-25	-200
		Total Revenue Income		-40,332	-37,836	-39,566	-34,869
							,
		CAPITAL INCOME/FINANCE					
R583	TB114	Capital Grants	RF	0	0	0	0
		Total Capital Income/Finance		0	0	0	0
		TOTAL COMMITTEE INCOME		-40,332	-37,836	-39,566	-34,869
	TOTAL N	ET EXPEND BEFORE TRANS		162,174	144,259	147,171	144,911
		PROVISIONS					,
		I					
		Transfer To Provisions					
M410	TB114	Machinery	RF	14,000	10,000	10,000	10,000
		War memorial		0	0	1,500	0
S002	TB114	Play Equipment	RF	6,900	6,900	6,900	6,900
		Total Transfers To Provisions	1	20,900	16,900	18,400	16,900
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,	, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		Transfer From Provisions					
R551	TB114	Transfer from Provisions (rev)	RF	-35,270	0	0	0
R550	TB114	Transfer from Provisions (cap)	RF	-3,745	0	0	0
R552	TB114	Transfer from Devlprs contrib (rev)	RF	-8,910	-2,340	-2,340	-2,340
	. =	Total Transfers From Provisions	1	-47,925	-2,340	-2,340	-2,340
I		Total Transicio i Tom i Tovisions		-1,525	2,540	2,5-0	-2,540
I							
	TOTAL NI	I ET EXPENDITURE AFTER					
	_	O/FROM PROVISIONS		135,149	158,819	163,231	159,471
	IIVANO II	ON INDIVIT INDIVIDUA		100,143	130,013	103,231	133,471



REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 RECREATION LEISURE & OPEN SPACES COMMITTEE

		£	
1Training		1,810	
1. 0		0	
	Net Total	1,810	_
Less financed from provisions		0	
	Net non recurring bids	1,810	

Non Recurring Items for consideration for 2017/18 Budget		Priority
11Cemetery Improvements	3,000	1
12Mansfield Road Verge	1,160	2
13Carvers Recreation Ground Improvements		3
14Plant & Machinery - replacement of 7 year old front deck mower		4
15Long Lane Sports Field (to be financed by developer's contributions NFDC)	0	5
16 0	0	6
17 0	0	7
Total	34,160	
Less financed from provisions	-16,300	

Recurring Items for consideration for 2017/18 Budget

KOOMI ING NOTICE OF CONTRACTOR OF LOTTING DAMAGE.		
21Intruder alarm monitoring (approved December 2017,) annual revenue consequence	1,700	
To Tale of the Cartesian Control of the Cartes	otal 1,700)

Net new non recurring bids

The Estimated Total Net Budget for 2018/19, including all new bids, will be

	Ł	Ł
Total Net Budget for 2017/18 with new bids	158,819	
Total Net Budget for 2018/19 without new bids		159,471
Add new bids		19,560
Total Net Budget for 2018/19 with new bids		179,031

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 CEMETERY

Col. 1 2 3 4	5	6	7
Code Description Budget Actual (Original	Revised	Original
Manager 16/17	17/18	17/18	18/19
£	£	£	£
Establishment			
P100 TB401Electricity KW 587	445	445	454
P150 TB401Water KW 150	200	200	204
P155 TB401Sewerage Expenses KW 0	150	150	153
P210 TB401Cleaning materials KW 156	100	100	102
P556 TB401Business Rates CW 3,533	4,008	4,008	4,088
S059 TB401Telephone KW 246	200	200	204
Total Establishment 4,672	5,103	5,103	5,205
Maintenance			
P006 TB421Buildings KW 1,717	1,500	1,500	510
P545 TB422Trees & Tree Planting Prog KW 350	1,000	500	1,020
P547 TB422Memorial Safety KW 0	500	250	510
S040 TB422Grounds KW 2,005	1,000	750	1,020
P550 TB423War Graves Maintenance KW 0	800	600	816
S040 TB424Columbarium KW 0	0	0	0
S040 TB425Refuse Collection KW 2,626	1,250	1,500	1,500
Total Maintenance 6,698	6,050	5,100	5,376
Employee Costs			
E690 TB481Allocated Office Staff CW 9,895	10,667	9,891	8,853
E691 TB481Allocated Groundstaff CW 22,630	24,090	24,119	24,527
Total Employee Costs 32,525	34,757	34,010	33,380
1 1 2,023	0 1,1 01	0.,010	55,555
TOTAL EXPENDITURE 43,895	45,910	44,213	43,961
INCOME			
R050 TB401Burials CW <u>-30,174</u>	-20,000	-18,000	-20,400
R051 TB401Purchase of Plots CW -13,755	-13,000	-11,000	-13,260
R052 TB401Grave Maintenance CW -253	-175	-350	-179
R053 TB401Legacy CW -106	-100	-100	-102
R054 TB401Memorials CW -14,290	-10,000	-13,000	-10,200
R056 TB401War Graves CW -832	-822	-822	-838
R054 TB422Memorial Benches CW -1,931	-1,000	-500	-1,020
TOTAL INCOME -61,341	-45,097	-43,772	-45,999
TOTAL NET EXPEND BEFORE TRANS -17,446	813	441	-2,038
TO/FROM PROVISIONS			
Transfer To Provisions			
M410 TB414Memorials Provision RF 0	0	0	0
Transfer From Provisions			
R551 TB414Transfer from Provisions (rev) RF 0	0	0	Ω
R486 TB414Transfer from Reserve (Maint) RF -230	-230	-230	-230
Total Transfers From Provisions -230	-230	-230	-230
Total Hallsters Holli Flovisions	-230	-230	-230
TOTAL NET EXPENDITURE AFTER -17,676	583	211	-2,268
TRANS TO/FROM PROVISIONS			

Non Recurring Items Included in 2017/18 Budget, deducted from 2018/19 Budget

		£
Installation of improved CCTV @ Ringwood Cemetery		1,000
	Total	1.000



REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 ALLOTMENTS

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget	Actual	Original	Revised	Original
			Manager	16/17	17/18	17/18	18/19
				£	£	£	£
		EXPENDITURE					
		Establishment					
P150	TB501	Water	KW	823	1,100	1,000	1,000
		Total Establishment		823	1,100	1,000	1,000
		Maintenance					
S100	TB510	Allotments Maintenance	KW	80	500	500	400
P420	TB510	Pest Control	KW	466	800	800	816
		Total Maintenance		546	1,300	1,300	1,216
		Employee Costs					
E690	TB501	Allocated Office Staff	CW	10,663	11,231	10,414	8,352
E691	TB501	Allocated Groundstaff	CW	1,166	1,219	1,220	1,255
		Total Employee Costs		11,829	12,450	11,634	9,608
		Other					
S043	TB501	Competition	CS	230	230	230	235
		Total Other		230	230	230	235
		TOTAL EXPENDITURE		13,428	15,080	14,164	12,058
				,	13,000	- 1,101	
		INCOME		l l			
R070	TB501	Allotment Rents	CW	-4,438	-4,400	-4,900	-5,100
		TOTAL INCOME		-4,438	-4,400	-4,900	-5,100
		TOTAL NET EXPENDITURE		8,990	10,680	9,264	6,958

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 PLANNING, TOWN & ENVIRONMENT

	Col. 1	2	3	4	5	6	7
	Code	Description	Budget Manager	Actual 16/17 £	Original 17/18 £	Revised 17/18 £	Original 18/19 £
		EXPENDITURE					
		Maintenance					
S040	TC110		JH	0	500	400	300
P006	TC122		JH	18	600	600	400
P100	TC111	Carvers Street Lighting	JH	525	525	525	536
P101	TC111		JH	0	0	0	0
S040	TC903		JH	1,890	1,000	1,000	1,020
S002	TC117		JH	0	0	0	0
		Total Maintenance		2,433	2,625	2,525	2,256
		Employee Costs					
E690	TC181		CW	14,530	15,743	14,597	16,145
		Total Employee Costs		14,530	15,743	14,597	16,145
		Total Revenue Expenditure		16,963	18,368	17,122	18,401
		Capital Expenditure					
C320	0	Butler's Lane Footpath improvement	JH	0	4,000	4,000	0
		Total Capital Schemes		0	4,000	4,000	0
		TOTAL EXPENDITURE		16,963	22,368	21,122	18,401
		INCOME/FINANCE					
R080	TC101	Grants Received	JH	-1,000	-1,000	-1,100	-1,110
		TOTAL INCOME		-1,000	-1,000	-1,100	-1,110
		NET EXPEND BEFORE TRANS DM PROVISIONS		15,963	21,368	20,022	17,291
		Transfer To Provisions					
R551	TC114	Transfer To Provisions	RF	0	0	0	0
		Total Transfer To Provisions		0	0	0	0
R551	TC114	Transfer From ProvisionsTransfer from Provisions (cap)	RF	-1,000	0	0	0
R561	TC114	Transfer from Provisions (revp)	RF	0	0	0	0
R552	TC114	Transfer from Dev Cont	RF	0	-1,000	-1,000	-1,000
		Total Transfer From Provisions		-1,000	-1,000	-1,000	-1,000
	TOTAL	NET EXPENDITURE AFTER					
	TRANS	TO/FROM PROVISIONS		14,963	20,368	19,022	16,291

Non Recurring Items Included in 2016/17 Budget, deducted from 2017/18 Budget

1. Traffic Consultant	7,000
Cyce Stands (costs to be determined)	500
Butler's Lane Footpath Link	4,000
Less financed from provisions	
	11,500

Non Recurring Items for consideration for 2017/18 Budget

			Priority
12	Human Sundial 8,	000	1
13	Sign Painting @ Friday's Cross	900	2
14	Neighbourhood Plan 3,	000	3
15	0	0	
	Less financed from provisions -8,	000	
	Net Non Recurring Bids 3,	900	

Recurring Items for consideration for 2017/18 Budget

0	0
Less financed from provisions	0
Net Recurring Bids	0

REVISED BUDGET 2017/18 & ORIGINAL BUDGET 2018/19 AND PRECEPT SUMMARY (Including New Bids)

Col. 1		2		3	4
	Description	Original	ľ	Revised	Original
	•	17/18		17/18	18/19
		£		£	£
REVENUE	POLICY & FINANCE COM.	376,917	•	389,201	402,289
EXPEND.	RECREATION, LEIS & O/S	182,095	Ī	186,737	179,780
	CEMETERY	45,910	Ī	44,213	43,961
	ALLOTMENTS	15,080		14,164	12,058
	PLANNING, TOWN & ENVIR.	25,868		24,622	18,401
	TOTAL REVENUE EXPENDITURE	645,870		658,937	656,489
CAPITAL	POLICY & FIN COMCAP EXP	0		18,749	0
EXPEND.	REC, LEIS & O/S-CAP EXP	0		0	0
	PLAN, TOWN & ENVCAP EXP	4,000		4,000	0
	TOTAL CAPITAL EXPENDITURE	4,000		22,749	0
	TOTAL EXPENDITURE	649,870		681,686	656,489
		·			
REVENUE	POLICY & FINANCE COM.	-113,967		-136,768	-118,870
INCOME	RECREATION, LEIS & O/S	-37,836		-39,566	-34,869
	CEMETERY	-45,097		-43,772	-45,999
	ALLOTMENTS	-4,400		-4,900	-5,100
	PLANNING, TOWN & ENVIR.	-1,000		-1,100	-1,110
	TOTAL REVENUE INCOME	-202,300		-226,106	-205,948
CAPITAL	POLICY & FIN COMCAP EXP	0		0	0
FINANCE	REC, LEIS & O/S-CAP EXP	0		0	0
	PLAN, TOWN & ENVCAP EXP	0	 	0	0
	TOTAL CAPITAL FINANCE	0		0	0
	TOTAL INCOME & FINANCE	-202,300		-226,106	-205,948
Less reduction in		0	•	,	0
	URE BEFORE TRANSFERS	447,570	•	455,580	450,541
INET EXILENDITY	ONE BEI ONE THAIRDI ENO	441,010		400,000	400,041
ADD TRANSFER	RS TO PROVISIONS				
	•				
POLICY & FINAN		18,900		23,910	16,400
RECREATION, L	_EIS & O/S	16,900		18,400	16,900
CEMETERY	_	0		0	0
PLANNING, TOV	VN & ENVIR.	0		0	0
	TOTAL TRANSFERS TO PROVISIONS	35,800		42,310	33,300
LESS TRANSFE	RS FROM PROVISIONS				
POLICY & FINAN	NCE COM.	0		-25,228	0
RECREATION, L		-2,340	•	-2,340	-2,340
CEMETERY	EE10 Q 0/0	-230	•	-230	-230
PLANNING, TOV	//NI & ENI//ID	-1,000		-1,000	-1,000
FLAMMING, TOV					
	TOTAL TRANSFERS FROM PROVISIONS	-3,570	ŀ	-28,798	-3,570
	BUDGET REQUIRE BEFORE NEW BIDS	479,800	ļ,	469,092	480,271
Add recurring b]		
	Policy & Finance]		2,125
	Recreation, Leis & O/S				1,700
	Planning, Town & Env				0
Add non-recurri	ing bids for 2018/19				
	Policy & Finance				3,500
	Recreation, Leis & O/S]		34,160
					11,900
	Planning, Town & Env				0.000
	transfer to provisions				
Plus additional Less transfers f	transfer to provisions				
	transfer to provisions from provisions				-24,300
	transfer to provisions				
Less transfers f	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS				-24,300 37,085
	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS	479,800		469,092	-24,300
Less transfers f	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET	479,800		469,092	-24,300 37,085
Less transfers f COUNCIL'S NET Additional Transf	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions	0		0	-24,300 37,085 517,356
Less transfers f COUNCIL'S NET Additional Transf	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions -) or to General Reserve	0 -11,577		0 -869	-24,300 37,085 517,356 0 -36,848
Less transfers f COUNCIL'S NET Additional Transf	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions	0		0	-24,300 37,085 517,356
COUNCIL'S NET Additional Transfers from(COUNCIL'S PRE	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions -) or to General Reserve ECEPT BEFORE GRANTS	0 -11,577 468,223		0 -869 468,223	-24,300 37,085 517,356 0 -36,848 480,508
COUNCIL'S NET Additional Transfers from(COUNCIL'S PRE To be met from I	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions -) or to General Reserve ECEPT BEFORE GRANTS dentifiable Grant from NFDC	0 -11,577 468,223 0		0 -869 468,223 0	-24,300 37,085 517,356 0 -36,848 480,508
COUNCIL'S NET Additional Transfors from(COUNCIL'S PRE To be met from I To be met fromT	transfer to provisions rom provisions SUB TOTAL NET NEW BIDS F BUDGET fers from(-) or to Provisions -) or to General Reserve ECEPT BEFORE GRANTS	0 -11,577 468,223		0 -869 468,223	517,356 0 -36,848

COUNCIL TAX LEVELS FOR 2015/16, 2016/17, 2017/18 & 2018/19

2015/16	2016/17	2017/18	2018/19	Per Year	Per month
468,593	462,992	468,223	480,508		
5,096.7	5,146.6	5,225.7	5,257.3		
91.94	89.96	89.60	91.40	£1.80	0.15
-3.92	-1.94	0.00	0.00	£0.00	0.00
88.02	88.02	89.60	91.40	£1.80	0.15
	468,593 5,096.7 91.94 -3.92	468,593 462,992 5,096.7 5,146.6 91.94 89.96 -3.92 -1.94	468,593 462,992 468,223 5,096,7 5,146.6 5,225.7 91.94 89.96 89.60 -3.92 -1.94 0.00	468,593 462,992 468,223 480,508 5,096.7 5,146.6 5,225.7 5,257.3 91.94 89.96 89.60 91.40 -3.92 -1.94 0.00 0.00	468,593 462,992 468,223 480,508 5,096.7 5,146.6 5,225.7 5,257.3 91.94 89.96 89.60 91.40 £1.80 -3.92 -1.94 0.00 0.00 £0.00

	RESE	RVES AN					IMATED	BALANCI	ES			
			1s ⁻	t April 2017	7 to 31st Ma	arch 2019						
							_					
	Actual			Transfers			Est.			sfers 2018/		Est.
	Bal	from	to	Cash	between	to General	Bal	from	to		to General	Bal
	01/04/17	Revenue	Revenue	Receipts	provisions		31/03/18	Revenue	Revenue	provisions		31/03/19
	£	£	£	£	£	£	£	£	£	£	£	£
<u>RESERVES</u>												
General Reserve	252,930	0	-869				252,060	0	-36,848			215,212
Dev Cont inc CIL	11,364		-3,340	12,047			20,071		-11,340			8,731
Cemetery Maintenance	2,130		-230				1,900		-230			1,670
Capital Receipts	13,125						13,125					13,125
Grants Unapplied	1,755						1,755					1,755
Total Reserves	281,304	0	-4,439	12,047	0	0	288,911	0	-48,418	0	0	240,493
PROVISIONS PROVISIONS												
I.T. & Equipment	26,400	7,000					33,400	4,500				37,900
Repairs To Paths (Roots)	1,600						1,600	Ì				1,600
Gateway	34,000	4,000	-18,749				19,251	4,000				23,251
Maint in closed churchyard	4,800						4,800					4,800
Wall For Ashes	0						0					(
Elections	12,221	2,900	-6,479				8,642	2,900				11,542
Machinery	6,100	10,000		200			16,300	10,000	-16,300			10,000
Play Equip	31,251	6,900					38,151	6,900				45,051
Memorials	1,500	1,500					3,000					3,000
Christmas Lights	397						397					397
Festival	3,000						3,000					3,000
Grants	2,750						2,750					2,750
Capital Fund	3,744						3,744					3,744
Poulner Lakes	500						500					500
Built Environment	1,375						1,375					1,375
Armed Forces Day	704						704					704
The Place Future Development	11,551	5,000					16,551	5,000				21,55
Ringwood Events	0	5,010					5,010					5,010
Greenways/Southampton rd bdg rsv	0						0	8,000				8,000
Diamond Jubilee	0						0					(
Total Provisions	141,892	42,310	-25,228	200	0	0	159,174	41,300	-16,300	0	0	184,174
TOTALS	423,196	42,310	-29,667	12,247	0	0	448,086	41,300	-64,718	0	0	424,668
Earmarked Reserves	170,266	42,310	-28,798	12,247	0	0	196,025	41,300	-27,870	0	0	209,455
General Reserve	252,930	0	-869	0	0	0	252,060	0	-36,848	0	0	215,212
Total Reserves	423,196	42,310	-29.667	12,247	0	0	448,086	41,300	-64,718	0	0	424,668

POLICY & FINANCE COMMITTEE 17th January 2018

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Corporate Plan

- 1. Introduction and reason why decision required
 - 1.1 Unlike many town councils of a similar size, budget, level of activity, etc. this council has no corporate plan. Producing one would require a decision from members to form a temporary working party to work with the Town Clerk and other staff to produce a document for the whole council to consider and approve.
- 2. Background information, options, impact assessment and risks
 - 2.1 The role of town councils like Ringwood Town Council has changed more in the last 20 years than in the previous 100. The growth of both public expectations and budgetary pressures on principal councils has put town councils in the awkward position of either having to take on a wider role or see local services and amenities lost. However, the resources available to us have not increased in line with this expanded role. Until now we have coped by making decisions pretty much on a case-by-case basis responding to events. This approach has serious weaknesses; incremental increases in activity in multiple directions lead to loss of focus, diminished effectiveness, budget creep and a want of clear achievements. The alternative is to confront the realities of our situation and agree a set of priorities and defined goals in the form of a corporate plan, which we would all then work together to fulfil.
 - 2.2 None of this is to suggest that we would necessarily stop altogether anything that we are doing now. However, agreeing to give higher priority to some activities, services, amenities or functions necessarily implies giving lower priority to all the others. Such decisions are difficult because, inevitably, some of the things to receive less attention will be things that some residents and councillors care deeply about. The hope, however, is that by focusing resources on specific goals, the council can be more effective building a track record of solid achievements on the things that matter most to Ringwood residents, which we can all point to with pride.
 - 2.3 A corporate plan could include the following:
 - 2.3.1 the council's vision of its role and what, in the broadest sense, it is trying to achieve;
 - 2.3.2 how that role is relevant to the issues currently facing the town which the council considers important;
 - 2.3.3 what, in general terms, the council proposes to do and how it will operate;
 - 2.3.4 specific actions the council plans to take within specified periods; and
 - 2.3.5 a medium term financial plan.
 - 2.4 Such a plan could bring significant benefits. It would promote a better understanding, among councillors, staff and local residents and businesses alike, of the council's aims and priorities. It could guide future decision-making by helping to identify which proposals fit within a broader strategy (and which may be worthy but lower priority or less relevant). Committee roles could be better defined and aligned to council priorities. Staff resources could be allocated and employee performance assessed against the same criteria. Budgets could be agreed and set within a sensible framework.
 - 2.5 How would such a plan differ from a Neighbourhood Plan or a Town Plan?

 Neighbourhood Plans (like the Local Plans which they sit alongside) contain policies relating to land use and development control. They may set out aspirations for future development but cannot contain positive commitments on

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the part of any person or organisation to bring such development about. Town Plans are usually more aspirational and positive, listing specific proposals. However, their remit involves viewing the community as a whole and envisaging outcomes to be achieved by all affected parties. A corporate plan, by contrast, contains the strategic vision and plan of a single organisation. If this council adopts one it should contain those goals (and only those goals) which the council itself is able to achieve.

- 2.6 Corporate plans typically cover a period of about four years. Specific goals are usually set for the first year or two only. To get the most benefit, the council should monitor progress against the plan every six months and update the plan every two years. Whilst this would, ideally, have been done soon after the last election, the benefits of doing it now remain and there are no obvious benefits to putting the task off until after the next election.
- 2.7 Although preparing a Corporate Plan would not require any expenditure, it would require a certain amount of time and effort from both members and staff. Since the benefits usually more than justify that use of resources, however, such plans are generally considered an essential part of schemes of corporate governance.
- 2.8 Examples of Corporate Plans of two other town councils are being circulated in electronic format to members with this note. Suggested terms of reference for a working party are attached.
- 3. Issues for decision and any recommendations
 - 3.1 Whether to establish a temporary working party of members to work with the Town Clerk and other council staff to prepare a draft Corporate Plan for consideration by this committee with the terms of reference suggested. (RECOMMENDATION: Approval)

For further information, contact:

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RINGWOOD TOWN COUNCIL

CORPORATE PLAN WORKING PARTY

The Corporate Plan Working Party shall comprise three councillors appointed by the Policy & Finance Committee Council and shall report its proceedings, decisions and recommendations to meetings of that Committee. Meetings of the Corporate Plan Working Party shall be clerked by the Town Clerk or, in the absence of the Town Clerk, the Deputy Town Clerk. The Corporate Plan Working Party shall be temporary only and shall be dissolved upon adoption of a Corporate Plan by the Council.

TERMS OF REFERENCE

- 1. To supervise the preparation by the Town Clerk of a draft Corporate Plan for Ringwood Town Council to cover the period 2018-2022 and to that end:
 - a. to consult councillors, council staff and any other persons as it shall think fit; and
 - b. to co-opt other persons as members and/or to involve other persons in its proceedings on such basis as it shall think fit.

DELEGATED POWERS

None.		
Adopted:		

POLICY & FINANCE COMMITTEE 17th January 2018

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Financial Controls on Town Council Events

- 1. Introduction and reason why decision required
 - 1.1 At the last meeting of the Recreation, Leisure & Open Spaces Committee, members agreed in principle that the Town Council should (with the assistance of Ringwood Events Team) organize a number of public events and celebrations in 2018 (minute no. OS/5736 refers). Members of this committee ought now to consider the appropriate financial controls to apply in respect of these events.
- 2. Background information, options, impact assessment and risks
 - 2.1 The present intention is that the events are organized on the basis and in the expectation of breaking even financially. Even assuming this aspiration is achieved, it is likely that expense will need to be incurred (or the council committed to incurring it at least) before relevant sponsorship, fees or other income is received. There is also an inevitable degree of risk that events may incur a loss. Any such loss would fall on the council. This could be met from the relevant provision (which currently stands at about £5,000) which raises the issues of use and monitoring the adequacy of that provision.
 - 2.2 Whilst the Recreation, Leisure & Open Spaces Committee is probably best placed to oversee the general planning of town council events, managing the financial risks and applying suitable financial controls to them fall within this committee's remit. It is suggested that the key issues are:
 - 2.2.1 How is expenditure to be controlled (especially in terms of setting limits and controlling the process)?
 - 2.2.2 How will decisions be made about whether to proceed with events or cancel them (if it appears that a financial loss may be incurred, for example)?
 - 2.2.3 How will decisions be made about the use and level of the relevant provision?
 - 2.3 Decisions of the kinds mentioned could be delegated to the Recreation, Leisure & Open Spaces Committee or to officers but not to individual councillors or to the Ringwood Events Team. The matter could be reserved to this committee but, in practice this would require either a standing agenda item at every meeting (which could be wasteful since decisions are unlikely to be necessary so regularly and frequently) or at, say, quarterly intervals (which are unlikely to coincide neatly with when decisions are needed).

3. <u>Issues for decision and any recommendations</u>

3.1 What financial controls and oversight to apply in respect of expenditure upon town council events, decisions to proceed with or cancel them and management of the provision relating to them. (RECOMMENDATION: In the absence of a suitably convenient and robust alternative, a standing item for decisions on these issues should be included in agendas for all future meetings of this committee.)

For further information, contact:

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